COUNTY OF ALAMEDA

to
RFP No. 16-CCA-1

Alameda County Community Choice Aggregation
East Bay Community Energy: Multi-Service Technical and
Administrative Tasks for Joint Powers Authority Initialization
and Service Delivery

Specification Clarification/Modification and Recap of the Networking/Bidders Conference Held on November 9, 2016

This County of Alameda, Community Development Agency (CDA), RFP Addendum has been electronically issued to potential bidders via e-mail. E-mail addresses used are those in the County's Small Local Emerging Business (SLEB) Vendor Database or from other sources. If you have registered or are certified as a SLEB, please ensure that the complete and accurate e-mail address is noted and kept updated in the SLEB Vendor Database. This RFP Addendum will also be posted on the GSA Contracting Opportunities website located at

http://www.acgov.org/gsa/purchasing/bid_content/ContractOpportunities.jsp and at the Alameda County CDA – East Bay Community Energy website at http://www.acgov.org/cda/planning/cca/draft_rfp.htm



TO: All Potential Bidders for RFP No. 16-CCA-1

FROM: Bruce Jensen, Senior Planner, County Community Development Agency on behalf of

East Bay Community Energy

DATE: November 22, 2016

RE: ADDENDUM #1: REQUEST FOR PROPOSAL No. 16-CCA-1:

Alameda County Community Choice Aggregation - East Bay Community Energy: Multi-Service Technical and Administrative Tasks for Joint Powers Authority Initialization and Service Delivery

Below please find a description of text amendments to the above referenced RFP. In addition, please review the accompanying Q&A Matrix covering bidder questions received by the November 7, 2016 deadline as well as those received during the bidder's conference on November 9, 2016. The Q&A matrix provides important clarifications on a number of items related to the RFP scope, bid submittal and evaluation criteria. Following that Q&A matrix are a list of Bidder's Conference attendees and a revised and enlarged list of Vendors that have been contacted for this effort.

Text Amendments to RFP No. 16-CCA-1 are as follows:

The following Sections have been modified to read as shown below. Changes made to the original RFP document are in **bold** print and highlighted, and deletions made have a strike through.

CALIFORNIA

COUNTY OF ALAMEDA

REQUEST FOR PROPOSAL No. 16-CCA-1

for

Alameda County Community Choice Aggregation /
East Bay Community Energy: Multi-Service Technical and
Administrative Tasks for Joint Powers Authority Initialization
and Service Delivery

For complete information regarding this project, see RFP posted at http://www.acgov.org/gsa app/gsa/purchasing/bid content/contractopportunities.jsp or contact the County representative listed below. Thank you for your interest!

Contact Person: Bruce Jensen

Phone Number: (510) 670-6527

E-mail Address: bruce.jensen@acgov.org

RESPONSE DUE

by

2:00-5:00 p.m.

on

December 14, 2016

at

Alameda County, CDA-Planning 224 West Winton Avenue, Suite 111 Hayward, CA 94544

1. Chapter I. Section C.1, Page 7 (Bidder qualifications for technical and energy services)

Original Language: Bidder shall demonstrate and have participated in all tasks involved in the CCA formation and launch process including statutory and regulatory requirements, and best practices. Preference will be given to bidders that can demonstrate experience in preparing, drafting and securing CPUC certification of a CCA Implementation Plan, as well as all other statutory documents required for CCA launch.

Replacement Language: Bidder shall demonstrate expertise in the variety of tasks involved in CCE formation, including all statutory and regulatory requirements. Preference will be given to bidders with prior CCE experience that can demonstrate expertise in preparing, drafting and securing CPUC certification of a CCE Implementation Plan, as well as all other analytical and statutory documents required for CCE launch and program operations.

2. Chapter III. Section G, Item B, Pages 24-25 (Technical criteria)

The evaluative criteria related to item B, Technical Criteria, has been amended to now include technical criteria specific to service areas 2 and 3.

Technical criteria for Service Area 2: Community Outreach, Marketing, and Customer Notification

- Bidder shall demonstrate expertise in graphic design, web design, public messaging and management of large, complex public communications campaigns
- Bidder shall demonstrate previous experience working in the energy field and/or for a community choice energy program that has already launched
- Bidder shall demonstrate experience with effective use of digital, video-based and social media as well as more traditional methods of print, radio and television media
- Bidder shall demonstrate experience with multi-cultural communications campaigns and translation
- Bidder shall have experience with content development, design and management of direct mail on specific timelines
- Bidder shall possess all licenses and professional credentials relevant to performing services as specified under this RFP.

Technical criteria for Service Area 3: Data Management, Call Center

- Bidder shall demonstrate expertise in all aspects of the scope of services including electronic exchange data services, customer relationship management, customer information systems, billing management, customer account switching, and call center management.
- Bidder shall have at least four years' experience managing successful call centers for similar or related subject matters
- Bidder shall demonstrate experience working with PG&E and other relevant partners on projects of similar scope and complexity
- Bidder shall demonstrate experience with report design and management for Western
 Renewable Energy Generation Information System (WREGIS) and other required entities
- Preference will be given to bidders with previous experience working in the energy field, with Direct Access or other CCE clients.
- Bidder shall possess all licenses and professional credentials relevant to performing services as specified under this RFP.
- 3. Chapter IV. Section Q. Submittal of Bids, Page 33 (Bid deadline)

Original Language: All bids must be SEALED and must be received at the Office of the Purchasing Agent of Alameda County BY 2:00 p.m. on the due date specified in the Calendar of Events.

Replacement Language: All bids must be SEALED and must be received by the Office of the Purchasing Agent of Alameda County by 5:00 pm on the due date specified in the calendar of events, which is Wednesday, December 14, 2016.

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4. Attachment A: Bid Response Packet, Budget Bid Form:

Respondents are not required to use the Bid Form in Attachment A for their proposed budget(s). However, budgets should include all the relevant cost components for each of the service categories outlined in the RFP.

Original Language (deleted):

Sample Bid Form for one-time purchase of multiple goods/services:

<u>Description</u>	<u>Unit of</u> <u>Measure</u>	<u>Estimated</u> <u>Quantity</u>	<u>Unit Cost</u>	<u>Extended Cost</u>
			<u>\$</u>	<u>\$</u>

	4)	\$
	TAX (9%)	\$
	TOTAL COST	<u>\$</u>

Sample Bid Form for annual purchases of multiple goods/services:

			Yea	ar 1	Ye:	er 2	<u> Year 1 + Year 2</u>
<u>Description</u>	<u>Unit of</u> <u>Measure</u>	Estimated Annual Quantity	<u>Unit</u> Cost	Extended Cost	Unit Cost	Extended Cost	Total 2 Year Term Cost (Per Item)
Widget #1	each	1200	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
Widget #2	pair	<u>850</u>	<u>\$</u> U F	<u>\$</u> A /	<u>\$</u>	<u>\$</u>	\$
Widget #3 (24/case)	case	<u>36</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
<u>Total Ann</u>	ual Cost (A	LL ITEMS)	<u>\$</u>		<u>\$</u>		
TAX (8.75%)			<u>\$</u>		<u>\$</u>		<u>\$</u>
GRAND TOTAL			<u>\$</u>		<u>\$</u>	01	\$

Delete or modify as required

The following form should be substituted for the form shown on Page 7 of Exhibit A of the RFP "Bid Forms." Again, this is a sample; the bidder may use his or her own format as long as the information shown below is included.

Sample Bid Form for professional services:

	- Compa	<mark>iny A</mark>	<mark>Subcor</mark>	<mark>itractor</mark>	
Description of Tasks/Activities	Employee Name & Role (Hours)	Subtotal (Cost of all employees)	Employee Name & Role (Hours)	Subtotal	Total
Task 1. Project Mgmt	2	<mark>\$ 200</mark>			<mark>\$</mark>
Task 2. Public Outreach	<mark>3</mark>	<mark>\$ 300</mark>			<mark>\$</mark>
Task 3. Customer Call Center	<mark>4</mark>	<mark>\$ 400</mark>			<mark>\$</mark>
Total Hours	9	<mark>\$ 900</mark>			<mark>\$</mark>
Billing rates	<mark>\$100</mark>		<mark>\$</mark>		
Sub total	<mark>\$900</mark>	<mark>\$900</mark>	<mark>\$</mark>		<mark>\$</mark>
Direct Expenses	\$	_	<mark>\$</mark>		
GRAND TOTAL	\$	_	<mark>\$</mark>		\$

East Bay Community Energy Multi-Service Administrative Tasks for Joint Powers Authority Initialization and Service Delivery Bidder Questions & Answers

Q#	From	Section/ Page#	Question	Response
1	Center for Sustainable Energy	25	The evaluation criteria table beginning on pg 25 includes "technical criteria". Must bidders meet this criteria in order to bid on any of the three categories of services or is this only applicable to category 1: Technical & Energy Services? If only applicable to category 1, please provide evaluation criteria for the other two categories.	This was an oversight on our part. The RFP will be amended to include the relevant criteria for service categories 2 and 3 as articulated in Section 1C 'Bidder Qualifications.'
2	BKi MIG	CO.	If the bidder is a qualified SLEB and includes a sub- consultant, must the sub-consultant also meet the requirements of a SLEB? If a prime SLEB contractor proposes to use other SLEBs as sub-contractors, is there any additional benefit in scoring?	No, as long as 20% of the overall bid is covered by SLEB contractors, the bid qualifies as a SLEB bid. No, the 20% value is the benchmark; however, the use of qualified SLEBs to the extent possible is encouraged. Those organizations fitting the SLEB definition are encouraged to apply for SLEB status.
3	BKi	*	For service category 2, subtask 3, has the County identified whether the priority will be paid or earned media?	The county has not identified this although press relations and earned media should be considered a major component of the effort.
4	BKi MIG		For service category 2, has an approximate budget been identified, and if so, what budget range?	As noted in the bidder's conference, the County allocated an additional \$1.9M for program implementation which includes all three service areas plus some existing program costs. It is worth noting that service category 3 (data management/call center) generally does not draw on the implementation budget (their charges begin post launch). Respondents for service category 2 should assume a county wide PR/advertising campaign but enrollment expenses for only 200,000 accounts.

5	BKi	Pg. 4	Can you clarify what is meant by the "phase" that is referred to in the RFP Page 4: "Respondents may also propose consulting fees for one phase and management fees for another."	This means that a consultant may propose a "pay as you go" hourly fee for the start up portion of the program which could then revert to a per account or per MWh hour fee once the program is operational. The County is not expressing a preference for that approach, but will allow flexibility as needed or advantageous to the program.
6	BKi	Pg. 12	Can you clarify what is meant by the "phase" that is referred to in the RFP Page 12: "Coordinate with EBCE staff and the selected data manager to design four/five opt-out notices [DELIVERABLE] (two prior to launch and two after) to customers in each phase, starting three months prior to the beginning of each phase."	In this context 'phase' refers to the customer enrollment phasing that will occur over a period of 8-12 months. For the moment, phase 1 customer enrollment contemplates the enrollment of ~ 200,000 accounts, although that could change depending on credit availability, operational readiness and market conditions. From there, customers are enrolled in phases until such time that the program is fully enrolled.
7	BKi	Pg. 13	How do the 200,000 accounts referred to in the footnote on page 13 relate to the opt-out notices that will need to be printed? Is this an estimate of the number opt-out notices that will be needed for each of the four mailings or an amount that can be subtracted from the total? "Since the County does not know the exact phasing of customers, Consultant should assume 200,000 accounts in the first phase of enrollment."	Yes, this refers to the estimated number of accounts to be notified and enrolled in phase 1 customer enrollment. As per the above answer, this number could change, but is a placeholder for planning and budget purposes.
8	Dewey Square Group		Are there current City partners or other existing partners that can be utilized in each of the eligible municipalities?	Not sure what this question is referring to.
9	Dewey Square Group		Is the outreach and marketing targeting residential consumers only or is there to be a split effort in reaching commercial/industrial sectors as well?	The marketing and outreach effort will target both residential and commercial customers that is, the ratepaying public in general. Customer notifications will be prepared and sent in phases (or batches) as new customer enrollments

			occur over time.
10	Dewey Square Group BKi MIG	What languages does the outreach need to cover? How many languages does the County expect the website to support? Would you like the website professionally translated (instead of Google translate), and, if so, should we concentrate on Spanish and Mandarin as the initial languages?	The final list of languages is not yet determined, but safe to assume 5 languages for purposes of budgeting. This is likely a significant cost consideration. please provide cost estimates for both approaches, allowing for up to 5 website languages (English + 4).
11	Dewey Square Group BKi MIG	Does direct mail printing and postage for each of the four opt-out mailings need to be included in our budget? Or will the county cover that cost? Should the postage cost for the opt-out notices be included in the budget for all three phases or just for the first phase? The footnote on page 13 seemed to indicate it's just the first phase? The cost is considerable if it is to include all phases, and will have an impact on the amount of outreach and education that can be done.	
12	Dewey Square Group	Does opting in to CCA save consumers money compared to current PG&E plans?	CCE is not an opt-in program; customers are automatically enrolled and may then opt-out if they choose. At this time most if not all CCE customers from different programs are saving money or are at cost parity with the utility.
13	Dewey Square Group	What is the current opposition to CCA implementation for Alameda County?	Alameda has had no organized opposition.
14	Dewey Square Group	Do you expect an organized campaign to encourage consumers to opt out and if so what tactics do you anticipate?	We do not expect there will be an organized opposition campaign. We do expect that PG&E may increase its advertising budget in the County but that will not be framed as opposition as per the anti-CCA marketing prohibition in SB 790.

15	Dewey Square Group	What is the plan for forecasting the CCA's rate?	The CCA will not forecast rates but will set rates sometime this summer once the power supply bids have been received and costs are better known.
16	Dewey Square Group	What would be the sources of electricity for a CCA plan implemented in Alameda County? Would those sources realistically provide enough electricity for the area?	Sources of power will include some combination of CA qualified renewable (solar, wind, small hydro, geothermal), large hydro and "system power" which is typically natural gas in CA. Yes, there is ample available supply.
17	Dewey Square Group	Will the County of Alameda be able to offer the same competitive pricing as Sonoma Clean Power or Marin Clean Energy?	Yes, that is anticipated.
18	Dewey Square Group	What opposition does Alameda County anticipate beyond PG&E?	Nothing is anticipated at this time. PG&E is by law prohibited from publicly opposing the program or marketing against it.
19	Dewey Square Group	What challenges has the County of Alameda faced in getting their message out in the media?	No challenges other than there hasn't been much, if any, emphasis or focus on local media
20	Dewey Square Group	What are the budgetary and cost constraints you envision for this project?	The County has allocated \$1.9 Million to cover program implementation costs. That includes vendor services and several other program elements. No particular caps have been set for each service area although it is expected that the marketing budget will likely be the largest category due to the hard costs associated with media buys, printing and postage for customer enrollment.
21	MIG	What is the time frame for the Category 2 contract? The RFP says 1-3 years, and the RFP asks for a "communications and outreach" plan with deliverables, timeline and estimated budget. Should we assume that timeline and budget is through launch (plus two months for the Notices sent after launch)? Or through launch for all three phases?	Assume budget and timeline through launch plus two-three months for the notices sent post launch.

22	MIG	Should the cost for advertising campaig	media buys as part of the included?	Yes.
23	MIG	for reporting costs? for services rather t completely clear ho provided cost form. creating sub-brand product offerings ar for planning calls an Without knowing ho offerings, meetings, provide a price per of be flexibility to provi	how best to use the Bid Form Since Category 2 is a contract han "widgets", it is not w to report costs using the For example, the RFP asks for names/logos for different nd programs and to be available d presentations as needed. bw many different product presentations, etc., we can't unit and quantity. Would there yide a spreadsheet of tasks with and total for each task?	As per the discussion at the bidder's conference, respondents are not required to use the Bid Form in Attachment A for their budget. However, proposed budgets should include all the relevant cost components for each service category.
24	MIG	mentions a propose outreach plan, and sagreed upon in discomembers of the selection a proposed communication of the proposal part of the proposal	2, the paragraph after item 4 d communications and states that the final plan will be ussions with County staff and ection team. Are you expecting nications and outreach plan as , or will it be Task 1 of the ions with County staff and te?	Yes, a proposed plan should be part of your proposal so we understand what it is you are recommending under that task area and what you have costed out. Task 1 of the scope will be to refine and finalize the communications and outreach plan if you are the winning bidder.
25	Bidder's Conference		sted in including corporate alignment with EBCE as part of riteria?	The County does not have a formal standard of evaluation for these types of qualifications, so no amendment is made in the evaluation/scoring elements of bid review. However, bidders are welcome to highlight these qualities in their proposal if they so choose.

26	Bidder's Conference	Are the bids due in the specific window of 1-2 pm on 12/14?	No, bids are due by cob on 12/14
27	Bidder's Conference	Can you explain the timing requirements for the Integrated Resource Plan?	The integrated resource plan will be prepared once the program launches and will include some of the information included in the Local Development Business Plan which will be prepared under separate contract. The final timing and scope of the RFP will also be influenced by the CPUC IRP requirements (currently under development) and program implementation.
	Bidder's Conference	If we want to highlight work samples or technology systems, how should that be included?	Relevant work samples can be included as an appendix in your proposal. If a bidder wants to include a technology demonstration that is relevant to a specific service area, arrangements can be made for a demonstration as part of the interview process.
	Bidder's Conference	Have you established marketing metrics for the program?	No, there are no formal metrics established, but if you have some to suggest, please do. The overall metric is public awareness and low program opt-out rates.



BIDDERS' CONFERENCE ATTENDEES: The following participants attended the Bidders' Conferences:

Company Name / Address	Representative	Contact Information
		Phone: 510-220-7319, 510-891-0446 x44250
DNV-GL		E-Mail: gary.calderon@dnvgl.com
155 Grand Avenue, Suite 500 Oakland, CA 94612	Gary Calderon	Prime Contractor: Yes
Oakland, CA 34012		Subcontractor: Yes
		Certified SLEB: No
		Phone: 510-845-7549
		E-Mail: shannonk@migcom.com
MIG	Joyce Vollmer	joycev@migcom.com
	Shannon Koy	Prime Contractor: Yes
	1 0. 41	Subcontractor: Yes
		Certified SLEB: Yes
/ 6		Phone: 510-368-7055
/57		E-Mail: Kdeleuw@enviroissues.com
Envirolssues (Public Engagement)	Katie DeLeuw	Prime Contractor: Yes
		Subcontractor: Yes
		Certified SLEB: Yes
	9 / /// //	Phone: 206-550-7626
		E-Mail: cameron@eesconsulting.com
EES Consulting	Colin Cameron	Prime Contractor: Yes
		Subcontractor: Yes
\ × \		Certified SLEB: No
	0	Phone: 510-285-6743
Circlematics		E-Mail: r.quigley@circlepoint.com
Circlepoint	Rae Quigley	Prime Contractor: Yes
	AL SW	Subcontractor: Yes
	CALEORY	Certified SLEB: Yes
		Phone: 510-463-6127
ВКІ		E-Mail: cbradt@bki.com
1000 Broadway, Suite 410	Chris Bradt	Prime Contractor: Yes
Oakland, CA 94607		Subcontractor: yes
		Certified SLEB: ?
		Phone: 510-697-8506
The Energy Authority		E-Mail: swadalawala@teainc.org
405 114 th Ave. SE, Suite 100	Shehzad Wadalawala	Prime Contractor: Yes
Bellevue, WA 98004		Subcontractor: yes
		Certified SLEB: No
		Phone: 619-684-8201, 858-204-4274
Noble Americas Energy Solutions LLC		E-Mail: tchoi@noblesolutions.com
401 West A Street, Ste 500	Tony Choi	Prime Contractor: Yes
San Diego, CA 92101		Subcontractor: Yes
		Certified SLEB: No
	L	1

Company Name / Address	Representative	Contact Information
		Phone: 415-385-4800
		E-Mail: roy@repenergy.com
REP Energy	Roy Phillips	Prime Contractor: Yes
		Subcontractor: yes
		Certified SLEB: No
		Phone: 909-746-6721
		E-Mail: walter@socialdynamism.com
Social Dynamism (PR)	Walter Willea	Prime Contractor: Yes
		Subcontractor: yes
		Certified SLEB: yes
	OFA	Phone: 415-307-0288
	1 0. 41	E-Mail: liz.oh@energycenter.org
CSE	Liz Oh	Prime Contractor: Yes
/ 6		Subcontractor: yes
/51		Certified SLEB: No
		Phone:
		E-Mail: catherine.crisp@energycenter.org
CSE	Catherine Crisp	Prime Contractor: Yes
		Subcontractor: yes
		Certified SLEB: No
		Phone: 510-838-7022
\ \ \ \		E-Mail: stefan@cascadiaconsulting.com
Cascadia Consulting Group	Stefan Moedritzer	Prime Contractor: Yes
	0	Subcontractor: yes
		Certified SLEB: Yes
		Phone: 916-447-4099
Dewey Square Group	ALIESON	E-Mail: lauren.suedkamp@deweysquare.com
1020 16 th Street, Suite 20	Lauren Suedkamp	Prime Contractor: Yes
Sacramento, CA 95814		Subcontractor: yes
		Certified SLEB: No
		Phone: 510-613-8299 x 202
Direct Images Interactive, Inc.		E-Mail: bev@directimages.com
1933 Davis Street, Suite 308	Beverly Knowland	Prime Contractor: Yes
San Leandro, CA 94577		Subcontractor: yes
		Certified SLEB: Yes
		Phone: 510-704-8628
		E-Mail: tkelly@kyotousa.org
KyotoUSA (Sequoia Foundation)		Prime Contractor: Yes
800 Hearst Avenue	Tom Kelly	Subcontractor: Yes
Berkeley, CA 94710		Certified SLEB: Yes

		Phone: 415-888-8007
Lean Energy US		E-Mail: shawn.marshall@LEANenergyus.org
PO Box 981	Shawn Marshall	Prime Contractor: N/A
Mill Valley, CA 94941		Subcontractor: N/A
		Certified SLEB: N/A
		Phone: 510-670-6527
Alameda County CDA - Planning		E-Mail: bruce.jensen@acgov.org
224 West Winton Avenue, Room 111	Bruce Jensen	
Hayward, CA 94544		
Alameda County CDA - Planning	OFA	
224 West Winton Avenue, Room 111	Sandi Rivera	
Hayward, CA 94544		
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EXHIBIT C VENDOR BID LIST

RFP No. 16-CCA-1 -

Alameda County Community Choice Aggregation /
East Bay Community Energy: Multi-Service Technical and Administrative Tasks for Joint
Powers Authority Initialization and Service Delivery

Below is the Vendor Bid List for this project consisting of vendors to whom the RFP No. 16-CCA-1 have been issued directly. This Vendor Bid List is being provided for informational purposes to assist bidders in making contact with other businesses as needed to develop local small and emerging business subcontracting relationships to meet the requirements of the Small Local Emerging Business (SLEB) Program: http://www.acgov.org/gsa/departments/purchasing/policy/slebpref.htm.

This RFP/Q Addendum is being issued to all vendors on the Vendor Bid List; the following revised vendor list includes contact information for each vendor attendee at the Networking/Bidders Conferences.

TECHNICAL CONSULTANTS

Certified SLEB

CE2 Corporation Environmental Innovations Corporation

6140 Stoneridge Mall Road, Suite 500

17604 Chateau Ct
Pleasanton, CA 94588

Contact: Clyde Wong

Contact: Farshid Salamati
Telephone: (925) 463-7301

Telephone: (510) 632-0104

Website: http://www.ce2corp.com/

MRW & Associates, LLC RS2 Energy LLC 1814 Franklin Street, Suite 720 1030 36th Street

Oakland, CA 94612

Contact: Mark Fulmer, Principal

Telephone: (510) 834-1999

Email: mef@mrwassoc.com

Oakland, CA 94608Contact: Ryan Ramos
Telephone: (510) 306-4772
Email: rramos@rs2energy.com

Website: www.mrwassoc.com Website: http://www.rs2energy.com/home.html

Not Certified SLEB

AECOM Technology Clean Power Research

2101 Webster Street, Suite 1800 1700 Soscol Ave.
Oakland, CA 94612 Napa, CA 94559

Telephone: (510) 419-6000 Contact: Ben Norris, Senior Consultant Website: www.aecom.com Telephone: 707-258-2765 x7022

Email: ben@cleanpower.com
Website: www.cleanpower.com

Community Choice Partners

58 Mirabel Ave.

San Francisco CA 94110

Contact: Sam Golding, President

Telephone: 415-404-5283

 ${\bf Email:}~\underline{golding@communitychoicepartners.com}$

Website: www.communitychoicepartners.com

Crossborder Energy 2560 9th St, # 213A Berkeley, CA 94710

Contact: Tom Beach, Owner & Principal Consultant

Telephone: 510-549-6922

Email: tomb@crossborderenergy.com

DNV GL

155 Grand Avenue, Suite 500

Oakland, CA, 94612

Contact: Gary Calderon, Principal

Telephone: 510- 891-0446 Website: www.dnvgl.com EcoShift Consulting 270 Canyon Oaks Santa Cruz, CA 95065

Contact: Alexander Gershenson Telephone: 831-824-4326

Email: agershenson@ecoshift.com

Contact: Dustin Mulvaney
Telephone: 831-247-3896
Email: dmulvaney@ecoshift.com
Contact: James Barsimantov
Telephone: 415-935-3681

Email: <u>jbarsimantov@ecoshift.com</u>
Website: <u>www.ecoshiftconsulting.com</u>

Integrated Resources Network

2421 Hepworth Drive Davis, CA 95618

Contact: Gerald Braun, Director, Technical and Economic

Integration

Telephone: 916-402-4143
Email: gbraun12@sbcglobal.net
Website: http://www.iresn.org/

Sam Kang 710 Miner Road Orinda, CA 94563

Telephone: (415) 990-9596

Local Power, Inc. Blake's Landing PO Box 744

Marshall, CA 94940

Contact: Paul Fenn, President
Telephone: 510-451-1727 ex 2
Email: paulfenn@localpower.com
Website: http://www.localpower.com/

M Squared

111 Sutter Street, Suite 900 San Francisco, CA 94104-4523 Telephone: 415-391-1038

Website: http://www.msquared.com

OpTerra Energy Services

345 California Street, 19th Floor San Francisco, CA 94104

Contact: Kelly Fergusson, PhD, PE, LEED AP

Pacific Energy Advisors

1233 Fitch Way

Sacramento, CA 95864

Contact: John Dalessi, President & CEO

Business Development Manager, Public Sector

Telephone: 415-735-9125

Email: kfergusson@opterraenergy.com

Website: http://opterraenergy.com/

The Energy Authority Enernex

405 114th Avenue SE, Suite 100 Bellevue, Washington 98004

Contact: Jeff Fuller Telephone: 425.460.1124 https://www.teainc.org/ Knoxville, TN 37932 Telephone: 865 691-5540

620 Mabry Hood Rd NW

Telephone: (916) 834-0684

Website: <u>www.enernex.com</u>

Tierra Resource Consultants, LLC

1200 Mt Diablo Blvd, Suite 208

Walnut Creek, CA 94596 Contact: Floyd Keneipp

Telephone: 925-954-7363

DNV GL

Email: Floyd.Keneipp@TierraRC.com
Website: www.TierraRC.com

Willdan Group / Willdan Financial Services

Email: john@pacenergyadvisors.com

Email: kirby@pacenergyadvisors.com

Contact: Kirby Dusel, Vice President

27368 Via Industria, Suite 110
Temecula, California 92590

Contact: Chris Fisher, Vice President, Group Manager

Telephone: 951-217-5949 Email: cfisher@willdan.com Website: www.willdan.com

ENERGY

Certified SLEB			
Pending	Green Consulting Service		
Cohen Ventures, Inc.	10425 Greenview Drive		
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