

Rollout philosophy
 High-level schedule
 Key stakeholder experience
 Phase two



Rollout Philosophy

We are evolving our brand from a place of strength. Making a smooth transition from EBCE to Ava is more important that making a fast one.

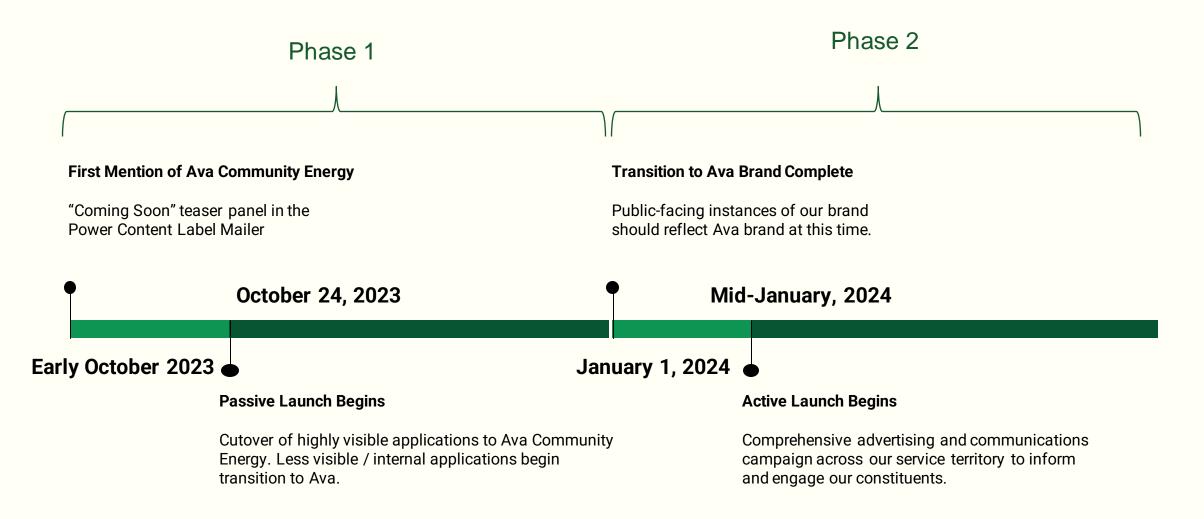
We will do our utmost to ensure that all our constituents, partners, and colleagues are brought along on this journey.

That looks like:

- A two-phased approach to our rollout Passive then Active
 - Focus on enabling and informing, before promoting and driving response
- Long term use of "formerly known as" and "now" construct, e.g. East Bay
 Community Energy is now Ava Community Energy
- Embracing the fact that we'll be fine tuning for the remainder of the year
 - Jira ticketing system for stray EBCE mentions



High-Level Schedule





Stakeholder Experience: Customers

Customers	
Pre-October 24	 Power Content Label – brief mention Website banner and FAQ explaining upcoming transition "Coming Soon" banner at live events
On October 24	 Message on our pages of PG&E bill indicate "East Bay Community Energy is now Ava Community Energy" Customer Service Center experience updated (IVR, reps, forms, etc.) AvaEnergy.org live Press release issued Communications from Ava use avaenergy.org email address Social media and other touchpoints reflect Ava brand
October 24 – Mid-January	 Emails and mailings come from Ava Community Energy Persistent advertising assets (e.g. Comcast ads) carry the "EBCE is now Ava" message



First Public Mention: Power Content Label Mailer

- Power Content Label was distributed beginning October 10
- "Toast" message on EBCE
 website points to brief
 narrative and FAQ on our
 brand evolution —
 ebce.org/ava

Coming soon

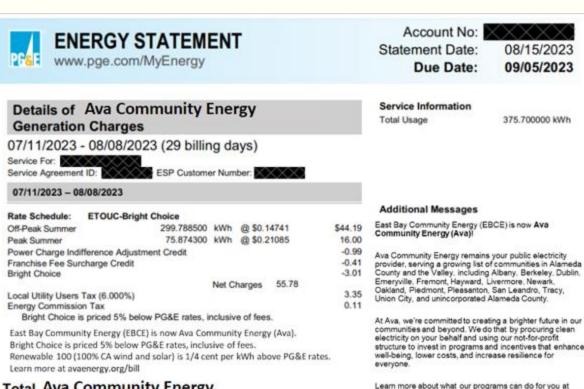
In late October, you'll see some big changes from us, including a new logo and name: Ava Community Energy. While we have a new name, new look, and valuable new programs coming your way, our commitment to connecting you with clean, affordable energy, and the brighter future it powers, remains unchanged.

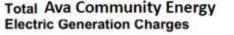




Sample PG&E Bill

This sample bill shows where the Ava brand will appear when customers receive their bills after October 24. There are multiple mentions of Ava Community Energy, and the fact that EBCE is now Ava, on the bill.*





\$59.24

Learn more about what our programs can do for you at avaenergy.org/programs; explore a customized list of local, state, and federal incentives with our interactive incentive finder at incentives avaenergy.org.

08/15/2023

09/05/2023

375.700000 kWh

On this bill, you'll see charges from both Ava and PG&E. That's because Ava procures electricity on your behalf (generation), and PG&E delivers that electricity through their physical infrastructure (delivery). You can learn more at avaenergy.org.orcall 1-833-699-3223.



Ebce.org/ava

Beginning on Tuesday, October 10, visitors to ebce.org saw a banner announcing our impending name change. It links to a page that answers key questions about the rebrand.







Stakeholder Experience: Employees

Employees	
Pre-October 24	 Ongoing communication about the purpose and process of the rebrand Training on new tools and templates Business-wide effort to implement brand updates (Legal, Regulatory, IT, Power Resources, Customer Service, etc.)
On October 24	 Seamless transition to new email addresses Celebrate this important milestone
October 24 – Mid-January	 Incorporate brand ethos into business and hiring practices Continue to inform and support partners that must update their links and mentions of us Troubleshoot issues that may arise



Stakeholder Experience: Municipal Partners

Municipal Partners	
Pre-October 24	 Regular briefings and feedback sessions at monthly MuniPals meeting Collaboration to ensure documents with long shelf lives are branded correctly (i.e. Climate Action Plans) Toolkit with implementation assets delivered 10/6
On October 24	 City websites updated with provided content Ava Customer Support center prepared to handle inquiry calls and emails transferred from municipal partners
October 24 – Mid-January	 Ava monitoring social media for relevant constituent inquiries and engaging as appropriate Optional social posts and newsletter content informing constituents of change deployed





Ava Brand Toolki MuniPals

Newsletter Content

Feel free to customize some or all of the content below for use in your newsletter or other constituent communications.

A table showing the year your city joined the JPA appears on the next page.

Suggested Title: Cleaner Energy, Lower Rates... and now a New Name

Since XX, the City of XX has been a member of East Bay Community Energy (EBCE). EBCE is our not-

Social Post -Introducing Ava

Caption:

علا

Since (YEAR), (CITY NAME) residents have enjoyed energy choice with East Bay Community Energy (EBCE), your local public power provider. Recently, EBCE changed its name to Ava Community Energy.

On October 24, East Bay Community Energy (EBCE) became Ava Energy (Ava). Customers will see a new name, new logo, and grea programs in the pipeline. Their clean energy and low rates are not more information, visit avaenergy.org/brand.

Introducing Ava Community Energy



Letter to Councils

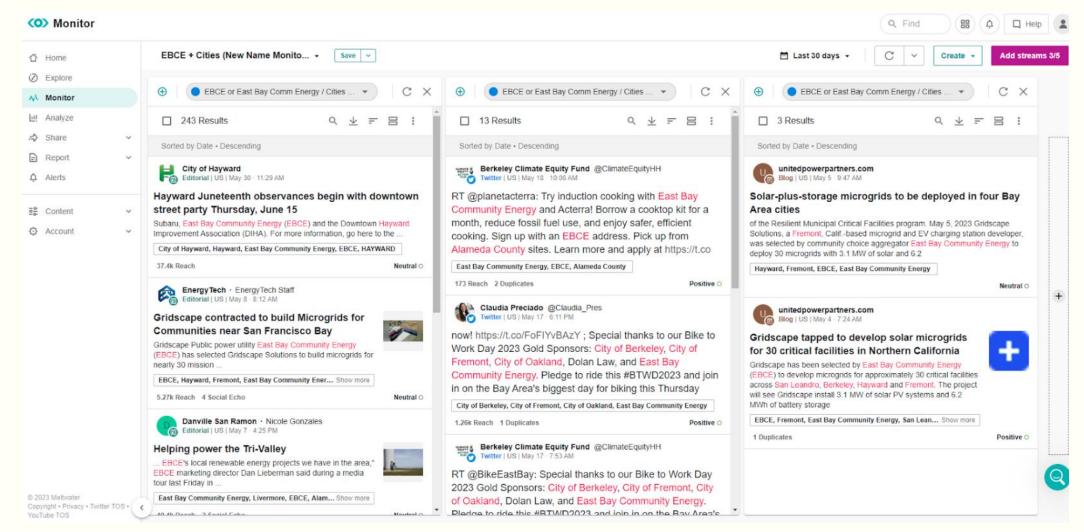
We have prepared a letter announcing our name change and rebranding that can be submitted to your council at your discretion. The letter has been customized for each city. Find yours here.







Social Media Monitoring





Stakeholder Experience: Partners & Legal Counterparties

Partners & Legal Counterparties				
Pre-October 24	 Extensive collaboration with SMUD to train CSRs, update IVR, update webforms and bill Collaboration with PG&E to update bill; ensure data transfers are not impacted Amend JPA; update registrations with banking partners, CALISO, CPUC, etc. Inform other key partners/sponsored entities of upcoming changes 			
On October 24	 SMUD call center uses Ava Community Energy going forward Partners asked to update references to us on their website and collateral (e.g. Oakland Roots, Habitat for Humanity, etc.) 			
October 24 – Mid-January	Continue to support partners as they adopt and apply our new name and identity			



Phase Two

In the new year, we move into the active communication phase of our brand rollout. With so many unique and valuable programs coming online, we'll have plenty of proof points for our promise of driving progress towards better living.

CY24 Campaign Timing and Intensity

	Q1	Q2	Q3	Q4
Ava Brand				
Ava Bike Electric				
Induction				
Resilient Communities				
DCFC				
Stockton & Lathrop				



