



## **Financial, Administrative and Procurement Subcommittee Meeting**

Wednesday, May 27, 2026  
3:30 pm

In Person:

Altamont Conference Room  
Ava Community Energy  
1999 Harrison Street, Suite 2300  
Oakland, CA 94612

Or from the following locations:

- 1110 Webster St Conference Room 2nd floor, Oakland, CA 94607
- 34009 Alvarado-Niles Road, Union City, CA 94587
- 35653 Scarborough Dr, Newark, CA 94560
- Dublin Civic Center, 100 Civic Plaza, Dublin, CA 94568

Via Zoom:

<https://avaenergy-org.zoom.us/j/83599993289>

Or join by phone:

Dial (for higher quality, dial a number based on your current location): US: +1 669 900 6833 or +1 346 248 7799 or +1 253 215 8782 or +1 929 205 6099 or +1 301 715 8592 or 888 475 4499 (Toll Free) or 877 853 5257 (Toll Free)  
Webinar ID: 835 9999 3289

*Meetings are accessible to people with disabilities. Individuals who need special assistance or a disability-related modification or accommodation to participate in this meeting, or who have a disability and wish to request an alternative format for the meeting materials, should contact the Clerk of the Board at least 2 working days before the meeting at (510) 707-1764 or [cob@avaenergy.org](mailto:cob@avaenergy.org).*

*If you have anything that you wish to be distributed to the Finance, Administration and Procurement Subcommittee, please email it to the clerk by 5:00 pm the day prior to the meeting.*

- 1. Welcome & Roll Call**
- 2. Public Comment**

*This item is reserved for persons wishing to address the FAP Subcommittee on any Ava-related matters that are not otherwise on this meeting agenda. Public comments on matters listed on the agenda shall be heard at the time the matter is called. As with all public comment, members of the public who wish to address the Board are customarily limited to three minutes per speaker. The FAP Chair may increase or decrease the time allotted to each speaker.*

- 3. Approval of Minutes from January 28, 2026 (Action Item)**
- 4. Quarterly Financial Statements (Informational Item)**  
Deliver Q3 2025-26 Quarterly Financial Statements; Discuss YTD Budget to Actuals Performance.
- 5. Prepay Financings (Informational Item)**  
Review of 2026 Prepay Transaction Plans.
- 6. 2026-2027 Budget Preview (Informational Item)**  
Review of draft budget for the next fiscal year.
- 7. Committee Member and Staff Announcements including requests to place items on future Board Agendas**
- 8. Adjourn**

The next Financial, Administrative and Procurement Subcommittee meeting will be held on Wednesday, September 9, 2026 at 3:30pm.

Altamont Conference Room  
Ava Community Energy  
1999 Harrison Street, Suite 2300  
Oakland, CA 94612



## **Draft Minutes**

### **Financial, Administrative and Procurement Subcommittee Meeting**

Wednesday, January 28, 2026  
3:30 pm

#### In Person:

Altamont Conference Room  
Ava Community Energy  
1999 Harrison Street, Suite 2300  
Oakland, CA 94612

#### Or from the following locations:

- 1110 Webster St Conference Room 2nd floor, Oakland, CA 94607
- 34009 Alvarado-Niles Road, Union City, CA 94587
- Clipper Club, 5 Captain Drive, Emeryville, CA 94608
- Dublin Civic Center, City Manager's Office, 100 Civic Plaza Dublin, CA 94568
- Milk and Honey Cafe, 34265 Fremont Blvd Fremont, CA 94555

#### Via Zoom:

<https://avaenergy-org.zoom.us/j/83599993289>

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#### **1. (0:38) Welcome & Roll Call**

**Present:** Directors: Morada (Dublin), Keng (Fremont), Brown (Oakland), Sakakihara (Union City), and Chair Kaur (Emeryville).

**Absent:** Director Del Catancio (Newark).

**2. (1:11) Public Comment**

*This item is reserved for persons wishing to address the FAP Subcommittee on any Ava-related matters that are not otherwise on this meeting agenda. Public comments on matters listed on the agenda shall be heard at the time the matter is called. As with all public comment, members of the public who wish to address the Board are customarily limited to three minutes per speaker. The FAP Chair may increase or decrease the time allotted to each speaker.*

**There were no speakers for public comment.**

**3. (1:21) Approval of Minutes from September 8, 2025 (Action Item)**

**Director Morada (Dublin) motioned to approve the minutes. Director Keng (Fremont) seconded the motion, which passed 6/0/0/0/1.**

**Yes: Morada (Dublin), Keng (Fremont), Brown (Oakland), Del Catancio (Newark), and Chair Kaur (Emeryville).**

**No: None.**

**Abstain: None.**

**Recuse: None.**

**Not Present: Director Sakakihara (Union City).**

**There were no speakers for public comment.**

**4. (4:05) FY 2025-26 Mid-Year Budget Review (Informational Item)**

Review the mid-year performance of actuals through December 2025 and updated projections through June of 2026 as compared to the fiscal year budget.

**Howard Chang** presented the FY 2025–2026 mid-year budget update, reporting improved financial projections driven by operational savings, higher revenues, and reduced reliance on reserves. He noted that mild weather lowered electricity sales in the first half of the year, while rising energy prices continue to create market volatility.

**There were no speakers for public comment.**

**Selection of topics discussed by subcommittee members:**

- Frequency and timing of budget reforecasting and financial updates
- Impacts of current fiscal year performance on future budget projections
- Energy market volatility and unexpected fluctuations in energy and natural gas prices
- Variances between budget forecasts and actual financial performance
- Improvements in the agency's projected financial outlook and reduced reliance on reserves
- Actions taken to manage deficits, including cost reductions, deferred hiring, and procurement adjustments
- Concerns about long-term reliance on the rate stabilization fund and deferred expenses

- Importance of maintaining community support programs and bill credits while managing financial risk

**5. (39:50) Overview of Contracts Entered Into (Informational Item)**

Brief follow-up to input from the Board upon the implementation of the latest Procurement Policy to discuss the details of the monthly Contracts Entered Into item.

**Howard Chang** reviewed Ava's standardized contract reporting format in response to board feedback and recent procurement policy changes. He explained key fields included in the contract reports, such as vendor name, contract purpose, value, expiration date, and not-to-exceed amount.

**There were no speakers for public comment.**

**Selection of topics discussed by subcommittee members:**

- Clarity and functionality of the updated contract reporting format
- Requests for more descriptive explanations of vendor services and contract scopes
- Distinction between contract amendments and first-time agreements in reporting descriptions
- Whether contract purpose provide sufficient context for board review
- Where and when contract reports should be reviewed by the committee and full board
- Preference for maintaining a centralized contract reporting process through regular board agenda

**6. (51:03) Committee Member and Staff Announcements including requests to place items on future Board Agendas**

- Howard Chang announced that the March 25, 2026 FAP meeting may need to be rescheduled or canceled due to a potential scheduling and quorum conflict with a CalCCA event.
- Howard Chang announced the upcoming resilience hub workshop at Ava's office, and highlighted strong community interest and participation.

**7. Adjourned at 4:30pm.**

The next Financial, Administrative and Procurement Subcommittee meeting will be held on Wednesday, March 25, 2026 at 3:30pm.

Altamont Conference Room  
Ava Community Energy  
1999 Harrison Street, Suite 2300  
Oakland, CA 94612

*Minutes written by Raïssa Ngoma.*



## ACCOUNTANTS' COMPILATION REPORT

Board of Directors  
Ava Community Energy Authority

Management is responsible for the accompanying financial statements of Ava Community Energy Authority (a California Joint Powers Authority) which comprise the statement of net position as of March 31, 2026, and the related statements of revenues, expenses, and changes in net position, and the statement of cash flows for the year to date and three months then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the accompanying statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, conclusion, nor provide any assurance on these financial statements.

Management has elected to omit substantially all of the note disclosures required by accounting principles generally accepted in the United States of America in these interim financial statements. Ava Community Energy's annual audited financial statements include the note disclosures omitted from these interim statements. If the omitted disclosures were included in these financial statements, they might influence the user's conclusions about the Authority's financial position, results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to the Ava Community Energy Authority because we performed certain accounting services that impaired our independence.

*Maher Accountancy*

San Rafael, CA  
May 11, 2026

**AVA COMMUNITY ENERGY AUTHORITY**  
**STATEMENT OF NET POSITION**  
**As of March 31, 2026**

**ASSETS**

Current assets	
Cash and cash equivalents - unrestricted	\$ 503,347,016
Cash and cash equivalents - restricted	2,543,836
Accounts receivable, net of allowance	66,065,091
Accrued revenue	23,967,367
Other receivables	8,483,581
Prepaid expenses	5,896,907
Investments	17,852,415
Total current assets	628,156,213
Noncurrent assets	
Deposits	992,749
Investments	329,563,117
Loans receivable	2,629,221
Capital assets, net of depreciation and amortization	23,395,196
Total noncurrent assets	356,580,283
Total assets	984,736,496

**LIABILITIES**

Current liabilities	
Accrued cost of electricity	113,243,613
Accounts payable	4,760,109
Advances from grantors	2,543,836
Other accrued liabilities	2,685,137
User taxes and energy surcharges due to other governments	8,481,515
Lease liability	445,735
Security deposits - energy suppliers	4,183,100
Total current liabilities	136,343,045
Noncurrent liabilities	
Lease liability	11,590,429
Total noncurrent liabilities	11,590,429
Total liabilities	147,933,474

**DEFERRED INFLOWS OF RESOURCES**

Rate Stabilization Fund	188,014,795
	188,014,795

**NET POSITION**

Net investment in capital assets	10,460,782
Unrestricted	638,327,445
Total net position	\$ 648,788,227

**AVA COMMUNITY ENERGY AUTHORITY**  
**STATEMENT OF REVENUES, EXPENSES**  
**AND CHANGE IN NET POSITION**  
**Nine Months Ended March 31, 2026**

	<b>Three Months</b>	<b>Year-to-Date</b>
<b>OPERATING REVENUES</b>		
Electricity sales, net	\$ 149,431,243	\$ 737,308,746
Grant revenue	107,344	1,168,639
Other operating revenues	2,064,182	3,952,009
Total operating revenues	151,602,769	742,429,394
<b>OPERATING EXPENSES</b>		
Cost of electricity	180,940,821	616,094,809
Contract services	5,714,840	17,101,843
Staff compensation	6,708,614	18,587,665
Other operating expenses	4,502,221	11,960,464
Depreciation and amortization	274,366	814,871
Total operating expenses	198,140,862	664,559,652
Operating income (loss)	(46,538,093)	77,869,742
<b>NONOPERATING REVENUES (EXPENSES)</b>		
Investment income	4,544,443	17,738,138
Interest expense	(236,140)	(717,519)
Nonoperating revenues (expenses), net	4,308,303	17,020,619
<b>CHANGE IN NET POSITION</b>	(42,229,790)	94,890,361
Net position at beginning of period	691,018,017	553,897,866
Net position at end of period	\$ 648,788,227	\$ 648,788,227

**AVA COMMUNITY ENERGY AUTHORITY**  
**STATEMENT OF CASH FLOWS**  
**Nine Months Ended March 31, 2026**

	<b>Three Months</b>	<b>Year-to-Date</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from customers	\$ 233,005,708	\$ 851,328,437
Receipts from grantors	21,238	382,488
Receipts from wholesale sales and other operating receipts	6,792,474	13,439,918
Receipts of supplier security deposits	-	31,044,287
Payments to suppliers for electricity	(188,306,195)	(655,099,256)
Payments for other goods and services	(8,625,690)	(30,489,769)
Payments for staff compensation	(6,963,572)	(18,400,115)
Payments of deposits and collateral	-	(29,840,748)
Payments of taxes and surcharges to other governments	(12,595,254)	(31,812,032)
Net cash provided by operating activities	23,328,709	130,553,210
 <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Lease payments	(335,632)	(559,387)
Purchases of capital assets	(439,724)	(2,008,064)
Net cash used by capital and related financing activities	(775,356)	(2,567,451)
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Proceeds from sales and maturities of investments	111,797,543	174,633,636
Investment income received	7,724,521	12,742,757
Loan principal received	16,415	25,342
Purchase of investments	(116,826,128)	(187,240,564)
Loan issued	-	(750,000)
Net cash provided (used) by investing activities	2,712,351	(588,829)
Net change in cash and cash equivalents	25,265,704	127,396,930
Cash and cash equivalents at beginning of period	480,625,148	378,493,922
Cash and cash equivalents at end of period	\$ 505,890,852	\$ 505,890,852
 <b>Reconciliation to the Statement of Net Position</b>		
Cash and cash equivalents - unrestricted	\$ 503,347,016	\$ 503,347,016
Cash and cash equivalents - restricted	2,543,836	2,543,836
Cash and cash equivalents	\$ 505,890,852	\$ 505,890,852

**AVA COMMUNITY ENERGY AUTHORITY**  
**STATEMENT OF CASH FLOWS (Continued)**  
**Nine Months Ended March 31, 2026**

**RECONCILIATION OF OPERATING INCOME TO NET  
CASH PROVIDED (USED) BY OPERATING ACTIVITIES**

	<u>Three Months</u>	<u>Year-to-Date</u>
Operating income (loss)	\$ (46,538,093)	\$ 77,869,742
Adjustments to reconcile operating income to net cash provided (used) by operating activities		
Depreciation and amortization expense	274,366	814,871
(Increase) decrease in:		
Accounts receivable	45,853,336	26,581,710
Other receivables	1,577,651	(1,713,583)
Accrued revenue	30,034,540	37,209,891
Prepaid expenses	889,962	(696,052)
Deposits	95,706	(29,575,969)
Increase (decrease) in:		
Accrued cost of electricity	(2,982,007)	(24,570,779)
Accounts payable	(20,882)	(2,206,100)
Other accrued liabilities	(179,923)	117,479
Advances from grantors	(86,107)	(1,147,401)
Deferred revenue	(517,914)	227,627
User taxes due to other governments	(4,899,396)	26,277
Security deposits from energy suppliers	(172,530)	29,225,717
Rate Stabilization Fund	-	18,389,780
Net cash provided (used) by operating activities	<u>\$ 23,328,709</u>	<u>\$ 130,553,210</u>
<b>NONCASH INVESTING ACTIVITIES</b>		
Change in fair value of investments	\$ (3,240,852)	\$ 5,163,669
Change in interest receivable	\$ 60,774	\$ (168,288)
<b>NONCASH CAPITAL FINANCING ACTIVITIES</b>		
Capital acquisitions included in accounts payable and other liabilities	\$ 681,213	\$ 898,250

# FY 25-26 Q3 Financial Highlights

## Summary of financial statements:

- Cash balances increased by \$97M or 24% compared to the same period last fiscal year.
- Gross Accounts receivable (A/R) increased by 7.8% compared to the same period last fiscal year. This is primarily due to new territories being added after March 31, 2025. While gross A/R increased, net A/R decreased by 7.7% due to the increase in our allowance for uncollectible accounts.
- Revenue increased by \$49M or 7.1% compared to the same period last fiscal year. With electricity revenue increasing 8.4% or \$57M compared to prior year. If we exclude the new territories added (Stockton and Lathrop), electricity revenue decreased by approximately \$68M or 9.8% compared to same period last fiscal year.
- Gross margin is consistent year over year with cost of electricity at 83.6% of electricity revenue in current fiscal vs 83.9% in prior year.
- Overhead expenses increased 22.2% compared to same period last fiscal year. This is due to increased staff expenses (13 net new hires after 3/31/25) and program incentives related to new programs going live (Bike Electric and Smart Home Battery).

# Finance Updates:



ramp 



  
Ava

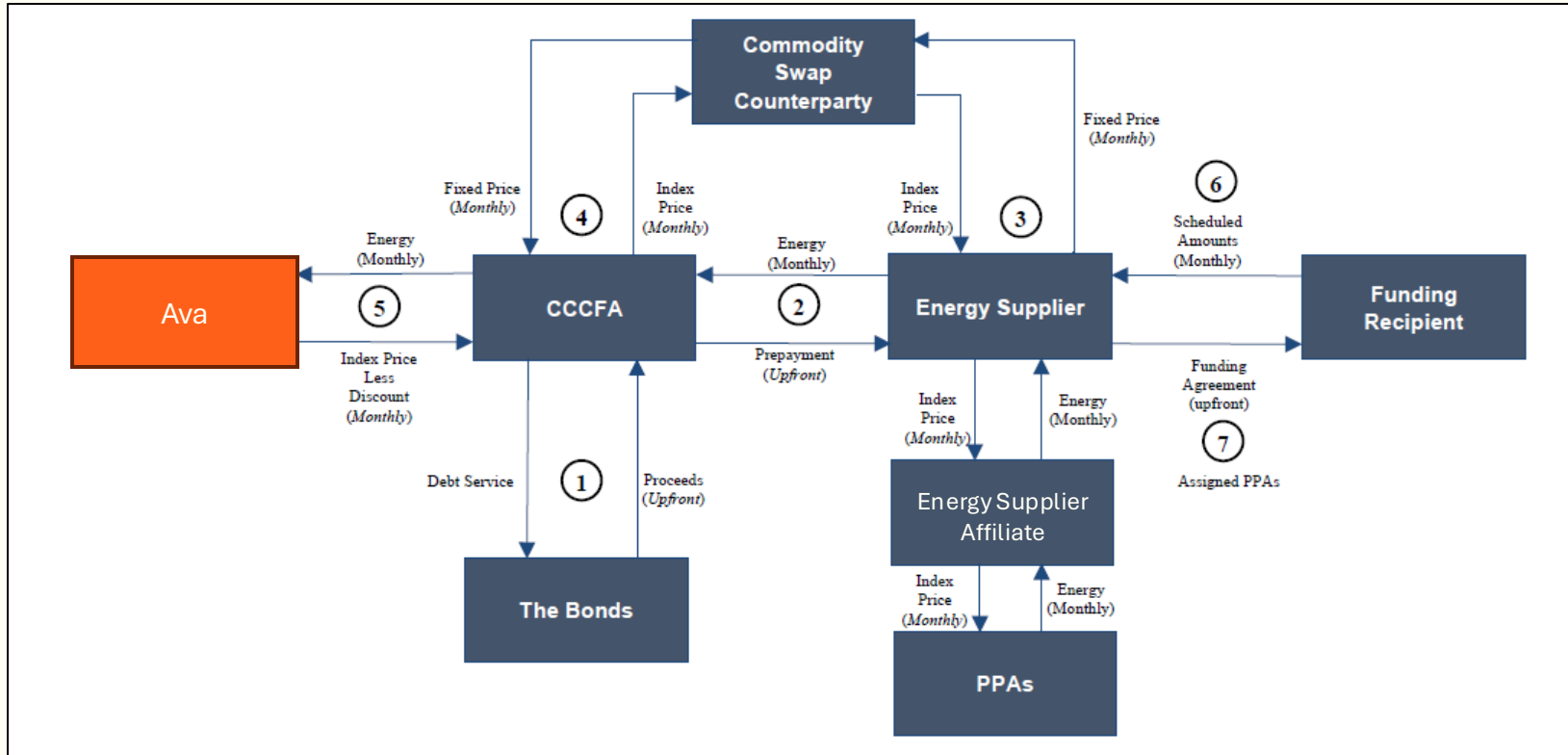
- We are transitioning our bill payment platform from Bill.com to Ramp on July 1<sup>st</sup>. Ramp provides better controls and visibility into spend across credit cards, expense reimbursements, and vendor payments. It incorporates procurements and budgets into the approval process to ensure that expenses are aligned with budget and contracts prior to approval
- We are building a Google Form for Board members to submit expense reimbursements and attach receipts to streamline the process. This should be live by December.
- We have begun recruiting for a Sr Associate, Accounting & Finance to help with Local Development reporting, Prepay tracking, and treasury reporting. We hope to have this person onboarded by end of June. This is a replacement role.

# Energy Prepayment Financing Overview

**Goal: Reduce the cost of public power purchases by monetizing tax-exempt debt.**

- IRS Regulations codified in 2005 allow for tax-exempt debt to be issued for the prepayment of electricity to serve load.
- Tax-exempt debt (issued by CCCFA) provides a lower cost of funding than energy prepay financing participants would be able to receive by issuing taxable debt or internal funding.
- Bond investor risk is tied to the energy prepay funding recipient (not Ava), and their ability to pay debt service and redeem bonds in event of default on the bonds.
- Ava enters 30-year energy supply agreements, commits to purchasing a fixed volume of energy during that period, and receive a fixed \$/MWh discount to the market energy price.
- **Objective: Prepay transactions enable Ava to lower its cost of energy on existing and future energy contracts through the discount and enable a customer value proposition into the future.**

# Energy Prepayment Transaction Diagram

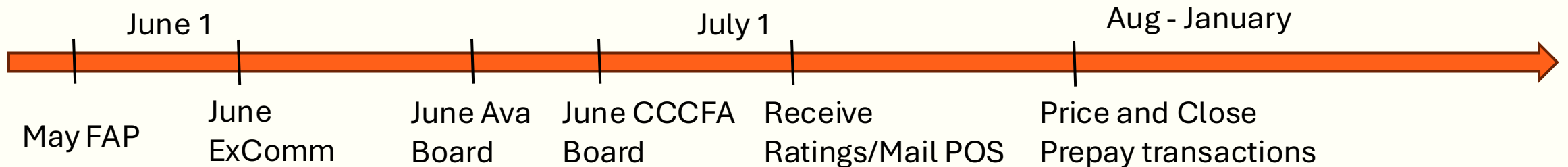


1. Bond Issuance: CCCFA issues the Bonds to fund the prepayment.
2. Prepayment: CCCFA applies bond proceeds to prepay Energy Supplier for 30 years of energy deliveries.
3. Commodity swap: Energy Supplier enters swap transaction at fixed price.
4. CCCFA commodity swap: CCCFA enters commodity swap at same fixed price to de-risk variability of debt service.
5. Ava: Ava enters energy supply contract to buy energy delivered by Energy Supplier at a fixed discount to Ava's energy contracts.
6. Funding Agreement: Energy Supplier finances bond proceeds with third-party funding recipient to enhance savings potential.
7. Assigned PPAs: Ava assigns its existing and future PPAs to Energy Supplier through a custodial account. Energy Supplier contributes pays and take title to underlying PPA energy.

# 2026 Prepay Financing Plans

## Staff will be seeking approval for two-three transactions by the Board in June

- Similar to last year, each would be authorized for up to \$1.25 billion, but will likely be approx. \$1 billion, similar to prior deals
- We plan to propose using Morgan Stanley and Goldman Sachs as underwriter and supplier for one transaction each; staff evaluating using a third bank (RBC/JP Morgan/Citadel among others) for another
  - Further **optimizes** each related PPA pool of resources with the existing banks
  - Using a third bank further **diversifies** Ava counterparty risk
- Staff will seek Green Bond designation for all transactions
- Transactions would occur after approvals by Ava and CCCFA boards in June, subject to market conditions
- Selection of funding recipient will occur after approvals; Ava will seek Bond Ratings shortly after in preparation for each bond sale



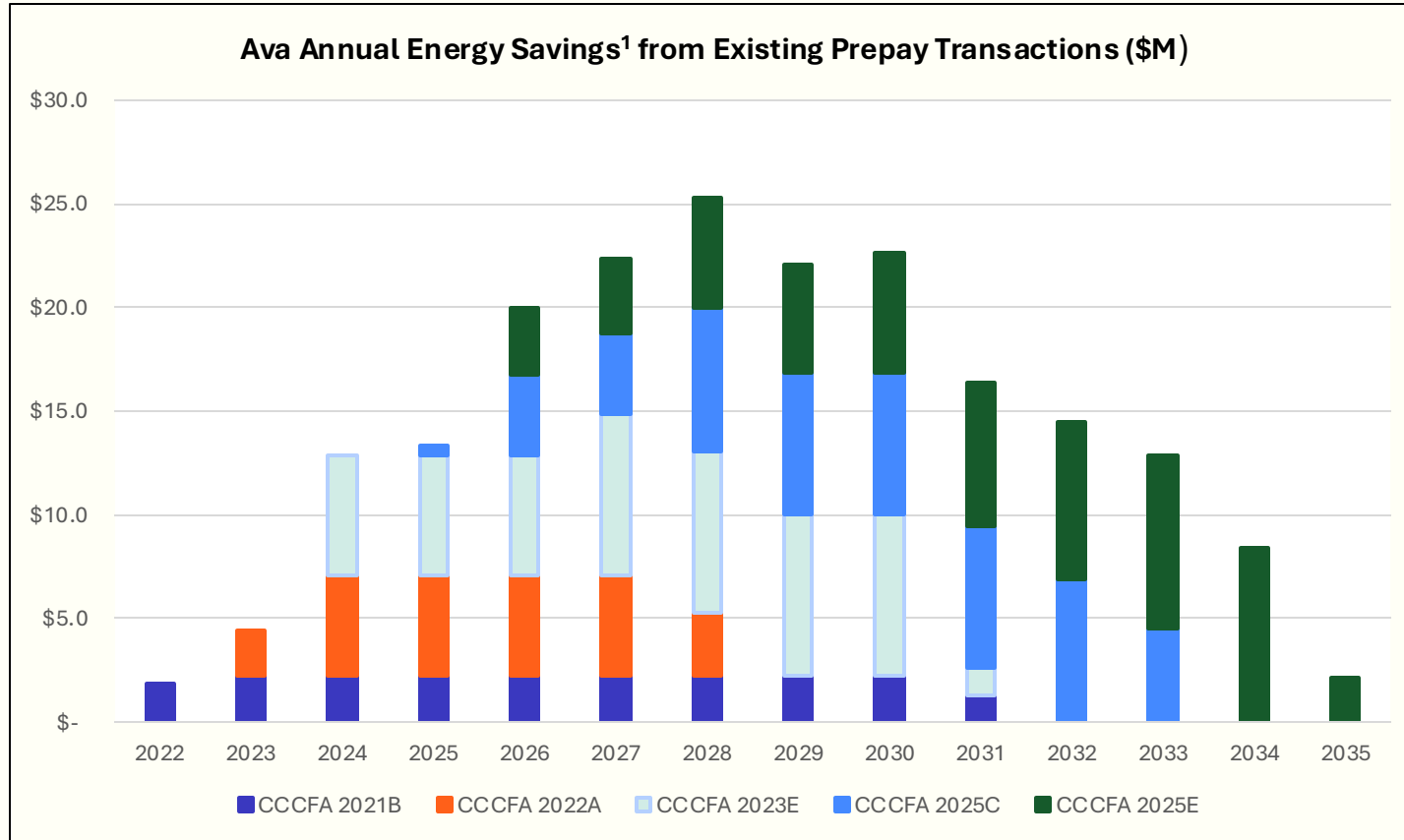
# Summary Table by Transaction

Ava's transactions to date have resulted in over \$5.1B in CCCFA bond issuances, with \$/MWh discounts improving in more recent transactions driven largely by market conditions.

	<u>CCCFA 2021B</u>	<u>CCCFA 2022A</u>	<u>CCCFA 2023E</u>	<u>CCCFA 2025C</u>	<u>CCCFA 2025E</u>	<u>Total</u>
<b>Project Participant(s)</b>	Ava & SVCE	Ava	Ava	Ava	Ava	N/A
<b>Initial Bond Principal Amount</b>	\$1,234,720,000	\$931,120,000	\$997,895,000	\$1,004,395,000	\$960,730,000	<b>\$5,128,860,000</b>
<b>Delivery Period Start Date</b>	1/1/2022	4/1/2023	1/1/2024	11/1/2025	4/1/2026	N/A
<b>Bond Refinancing Date</b>	8/1/2031	8/1/2028	3/1/2031	10/1/2033	5/1/2035	N/A
<b>Total Discount to Ava (\$/MWh)</b>	\$4.28	\$7.46	\$12.66	\$10.85	\$13.30	<b>\$9.55/MWh</b>
<b>Initial Period Savings (\$M)</b>	\$21.4M	\$26.8M	\$49.6M	\$47.1M	\$56.5M	<b>\$201.5M</b>
<b>Initial Period Energy Delivery (MWh)</b>	5.0MM	3.59MM	3.92MM	4.34MM	4.25M	<b>21.1M</b>
<b># of Ava PPAs Currently Assigned<sup>2</sup></b>	2.5	2.5	2	1	2	<b>10</b>

<sup>2</sup> Where a decimal is present, certain Ava PPAs have energy volume allocated on a pro rata basis across multiple prepayment transactions.

# Ava Energy Prepay Savings by Transaction



- Ava’s initial five prepay transactions are expected to provide \$201.5M in energy savings over the initial bond periods.
- Average savings discount: \$9.55/MWh across ~21.1 TWh of Ava energy procured through 2035.
- Annual savings of >\$20M per year from 2026-2030 from the five existing prepays

<sup>1</sup> Annual savings above reflect total expected energy discount received by Ava through the respective bond refinancing date.

Note: the savings decline in later years (2031-2035) above is a function of Ava’s existing transactions reaching their refinancing date on a rolling basis. At refinancing, Ava would issue a new bond and receive a new \$/MWh discount for the duration of the bond.

# Prepay Structure Risks

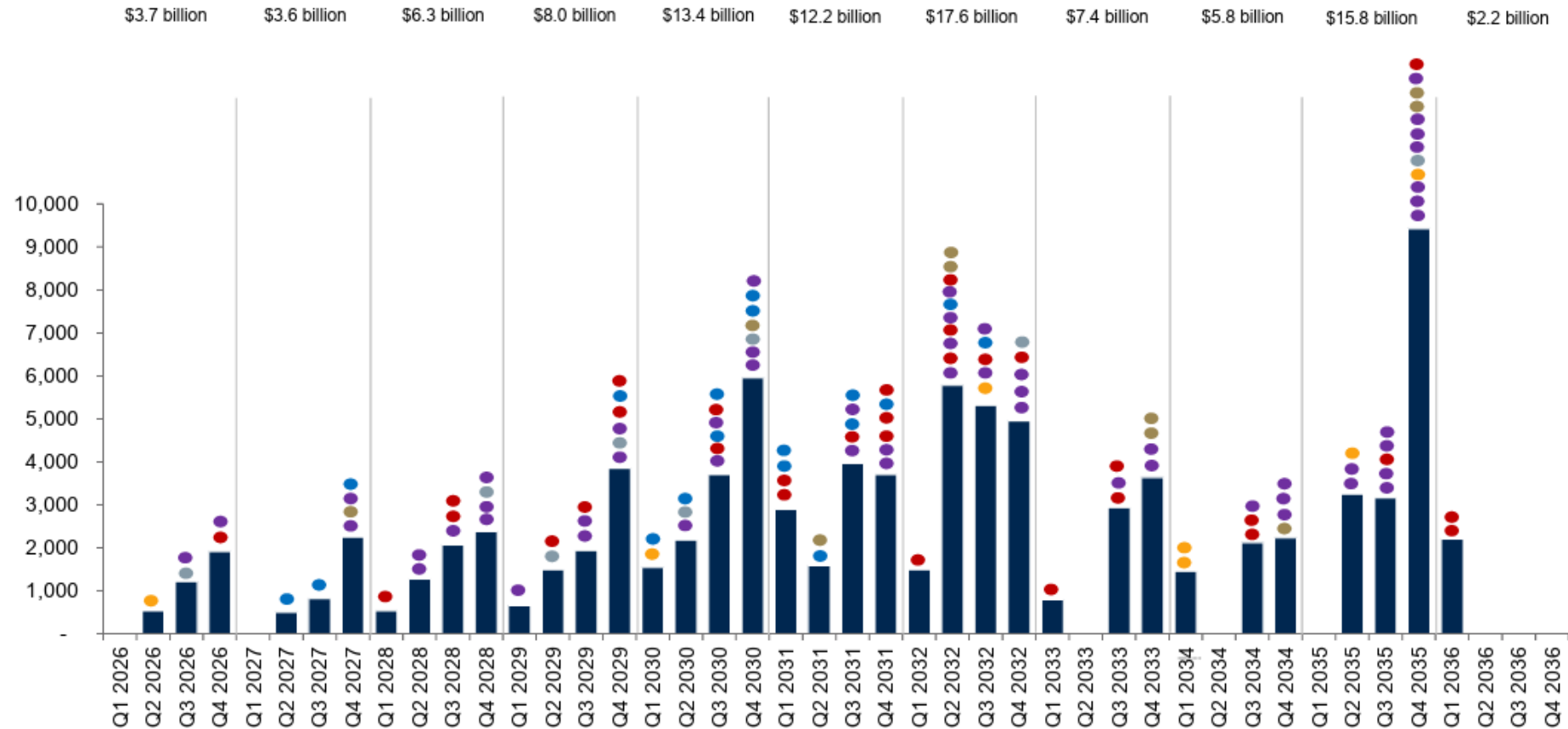
Risk	Description	Mitigation
Market risks	Macro factors (Iran, inflation, Fed rate decisions, etc.) may impact bond pricing and Ava savings potential of energy prepayment transactions.	Ava and PFM to coordinate closely with underwriters on market timing to optimize execution.
Refinancing risk	<ul style="list-style-type: none"> <li>Initial prepay bond savings periods are typically 5-10 years.</li> <li>Each transaction must be re-financed at that time</li> <li>Future savings are subject to decrease/increased based on market conditions at refinancing.</li> <li>Energy prepayment transaction volume has meaningfully increased in past few years, so the refinancing market will have a higher supply in the coming years.</li> </ul>	<p>Ava to assess opportunities to stagger Ava transaction refinancing dates to de-risk market and interest rate conditions at re-financing.</p> <p>Issuing transactions in 2026 may result in higher savings than future years when new issuances may compete with refinancings for the same bond purchaser pool.</p>
Load loss risk	Material inability by Ava to deliver contracted MWh in future years may lead to loss of energy discount.	Ava limits its prepay-committed power relative to its long-term load forecast. After Prepays #6 & 7, approximately 49 % of Ava's future load will be committed to prepays.
Out of pocket costs	Requires staff time to execute & manage; ratings agency and green bond fees are paid regardless of transaction's success.	Fees are greatly outweighed by the savings potential.
Tax / regulatory risk	Changes in tax law or RPS standards may impact energy prepayment transactions in the future and potentially cause existing deals to unwind.	Limited ability to mitigate.

**Ava Planning Risk - Loss of discounted power would place some future budgetary pressure on Ava**

# Prepaid Energy Refinancing Risk

Over \$95.6B of prepaid energy financings are coming due for refinancing by 2036, which may result in pressure on future bond pricing, energy discounts, and market access.

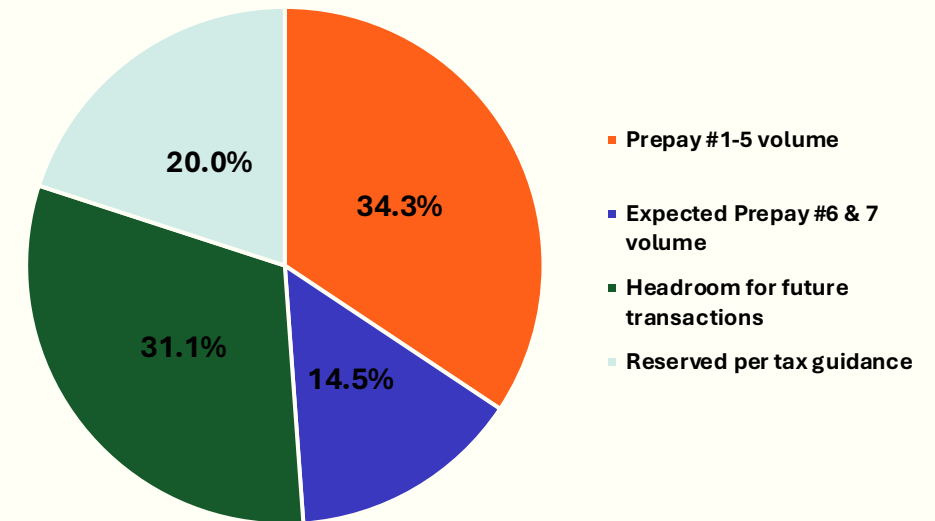
Upcoming Prepaid Energy Put Dates through 2036



# Potential for Future Prepay Transactions

- Under tax guidance, Ava's aggregate load committed to all energy prepayment transactions should not exceed 80% of total expected load in any given year.
- Through 5 transactions: 34% of Ava's forecasted load is committed to energy prepayments in peak years.
- After Prepays #6 & 7, 49% of Ava's forecasted load will be committed across all transactions.
- Following Prepay #7, Ava expects to have load capacity headroom for 2-4 additional prepayment transactions. This is subject to change based on actual volume commitments in forthcoming transaction and will be reviewed over time against Ava's long-term load forecast.

**Energy prepayment load commitments as % of Ava's expected load<sup>3</sup>**



<sup>3</sup>Percentages in chart reflect expected volumes for calendar year 2051, which is the peak aggregate volume commitment for Ava's existing energy prepayment transactions.

# Fiscal Year 2026-2027 Draft Budget

Howard Chang, CEO | May 27, 2026



# Introduction

- Every year in June, Ava Board of Directors (the “Board”) approves the following fiscal year’s budget
- This draft budget was reviewed by an ad hoc group of the Ex Comm on 5/6 and Board on 5/20. It will be further reviewed by Ex Comm (6/3) with approval scheduled for the meeting on June 17<sup>th</sup>.
- The Budget covers the overall categories of the General Operating Fund:
  - Revenues from Operations
  - Energy Operating Expenses (typically 90%+ of total expenses)
  - Services to Facilitate Energy Operations
  - Operational Overhead to Energy Operations
  - Non-Operating Revenues
  - Non-Operating Expenses, including a Capital Transfer to the Local Development Fund
- PG&E issued an updated ERRA filing on May 15 that materially altered the forecast in this presentation and was updated on 5/20, after the first review by ExComm
  - Staff may consider delaying the first review of the budget draft to post May ERRA filing in future years

# Current Fiscal Year 2025-2026 Performance

- Details on “Actuals” are settlements through March and updated projections through June.
- Revenue is expected to settle above budget due to Board action on value proposition in December.
  - Other Operating Revenue is primarily fees and damages to Ava on energy contracts
- Cost of energy is coming in below expectations as market prices softened and higher than expected large hydro generation
- Total overhead is currently estimated at \$6.5MM below budget due to opex reductions
- Non-operating activity is higher than expected as interest rates remain higher-for-longer and with the reduction of Local Development contributions
  - Borrowing interest expenses have been moved to General & Administrative overhead due to accounting treatment changes
- Overall Net Revenues are expected to come in at \$83MM above estimates without using \$35MM budgeted GASB 62 funds.

Ava Community Energy	FY 2026	FY 2026	FY 2026	FY 2026
	BUDGET	ACTUAL	Delta	%D
	FY 2026	FY 2026		
Wholesale Load (MWh)	8,984,000	8,368,000	(616,000)	-6.9%
Retail Load (MWh)	8,439,000	7,887,000	(552,000)	-6.5%
<b>Revenue &amp; Other Sources</b>				
Electricity Sales	869,170,000	890,848,000	21,678,000	2.5%
Uncollectables	(8,692,000)	(8,912,000)	(220,000)	2.5%
Other Operating Revenue	0	1,620,000	1,620,000	0.0%
GASB 62	35,327,000	0	(35,327,000)	-100.0%
<b>Total Operating Revenue</b>	<b>895,805,000</b>	<b>883,556,000</b>	<b>(12,249,000)</b>	<b>-1.4%</b>
<b>Energy Operations</b>				
Cost of Energy	836,970,000	770,312,000	(66,658,000)	-8.0%
Cost of Energy Services	14,056,000	14,252,000	196,000	1.4%
<b>Total Energy Expenses</b>	<b>851,026,000</b>	<b>784,564,000</b>	<b>(66,462,000)</b>	<b>-7.8%</b>
<b>Overhead Expenses</b>				
Total Overhead Expenses	48,367,000	41,828,000	(6,539,000)	-13.5%
Total Non-Operating Revenue	15,115,000	26,540,000	11,425,000	75.6%
Total Non-Operating Expenses	11,527,000	741,000	(10,786,000)	-93.6%
<b>TOTAL NET REVENUES</b>	<b>0</b>	<b>82,963,000</b>	<b>82,963,000</b>	<b>0.0%</b>

# Fiscal Year 2026-2027 Draft Budget



# Draft Budget Fiscal Year 2026-2027

- **Revenues:** Energy prices continue to soften, and with the resolution of Track 1 Ava’s effective PCIA is lowering while PG&E’s rates are increasing due to persistent costs in their portfolio
- **Cost of Energy:** Lower energy prices reduce open position costs
- **Overhead:** Increase in G&A is predominantly due to increased rent, a change in accounting treatment of credit facility fees, and increasing software costs
- **Non-Operating Activity:** Higher interest income and lower borrowing interest due to a change in accounting treatment of credit facility. No incremental contributions to Local Development Funding in fiscal year 2026-2 with current fund balance at \$83.6MM

Ava Community Energy	FY 2026	FY 2027	FY 2027	FY 2027
	BUDGET	BUDGET	Delta	%D
	FY 2026	FY 2027		
Wholesale Load (MWh)	8,984,000	9,544,000	560,000	6.2%
Retail Load (MWh)	8,439,000	8,966,000	527,000	6.2%
<b>Revenue &amp; Other Sources</b>				
Electricity Sales	869,170,000	789,012,000	(80,158,000)	-9.2%
Uncollectables	(8,692,000)	(9,862,000)	(1,170,000)	13.5%
GASB 62	35,327,000	5,250,000	(30,077,000)	-85.1%
<b>Total Operating Revenue</b>	<b>895,805,000</b>	<b>784,400,000</b>	<b>(111,405,000)</b>	<b>-12.4%</b>
<b>Energy Operations</b>				
Cost of Energy	836,970,000	765,974,000	(70,996,000)	-8.5%
Cost of Energy Services	14,056,000	14,218,000	162,000	1.2%
<b>Total Energy Expenses</b>	<b>851,026,000</b>	<b>780,192,000</b>	<b>(70,834,000)</b>	<b>-8.3%</b>
<b>Overhead Expenses</b>				
Total Overhead Expenses	48,367,000	53,561,000	5,194,000	10.7%
<b>Total Operating Expenses</b>	<b>899,393,000</b>	<b>833,753,000</b>	<b>(65,640,000)</b>	<b>-7.3%</b>
<b>Non-Operating Revenue</b>				
Total Non-Operating Revenue	15,115,000	24,426,000	9,311,000	61.6%
Total Non-Operating Expenses	11,527,000	120,000	(11,407,000)	-99.0%
<b>TOTAL NET REVENUES</b>	<b>0</b>	<b>(25,047,000)</b>	<b>(25,047,000)</b>	<b>0.0%</b>

Expanded budget view shown in appendix

# Draft Budget: Forecast Uncertainty

- May 15, 2026 ERRA filing provided a year-to-date update on a subset of the underlying assumptions that generate the PCIA and rates, but did not provide updated MPBs. Assumptions require additional diligence and validation. This is separate from potential changes that may come from the General Rate Case (GRC)
- PCIA Tracks 2 and 3 may have material impacts on PCIA and rate setting methodologies. Track 3 scope and timing presents the greatest uncertainty. 3 pre-scoping workshops have been scheduled for June.
- Load forecast uncertainty:
  - Weather conditions present the greatest impact on actualized load volume and shape
  - With the addition of SJC, estimates will become more accurate as Ava receives more data beyond initial enrollment
  - Longer-term: data center and electrification presents significant uncertainty as well
- New power generation project online dates may be delayed or moved forward impacting power portfolio expenses
- Energy prices are highly volatile and currently softening in response to a mild winter, accelerated melting snowpack, and new energy capacity coming online.
  - While forecasted summer prices are softening, actuals may vary greatly based on temperatures and demand
- Opaque portfolios with the IOU could lead to materially different MPBs in the October ERRA filing
- Interest rates and macroeconomic environment may change

# May ERRA Addendum Filings

- The May 15 ERRA filing consists of the filing documents and the series of datasets called the “Working Papers”
  - The filing and working papers can be accessed through the PG&E Azure website here:  
<https://pgera.azurewebsites.net/Regulation/search>
    - Select the “ERRA 2027 PGE – Forecase [A.25-05-007]” case from the dropdown menu and click search to see all documents available for download
- Staff is still processing the working papers with consultants to get better color on the details
- What is known:
  - 2025 RA PCIA reform is in place at a steady state for 2027
  - Load appears to be materially lower for PG&E due to milder than expected weather to date and community load departure
  - PG&E's revenue requirements remain stable despite the reduction in load, increasing generation rates
- What is not known from the ERRA:
  - Direction on MPB settlement for all attributes
  - A significant portion of the filing is redacted due to market sensitive confidential information and our 3rd party consultant has access to this information, which may be shared on a very limited basis
  - There were some known errors/inconsistencies that are in the process of being validated and reconciled

The screenshot shows the search interface on the PG&E Azure website. The URL is [pgera.azurewebsites.net/Regulation/search](https://pgera.azurewebsites.net/Regulation/search). The page features a blue header with the PG&E logo and navigation links: For My Home, About, Contact Us, Safety, English, Go, and Log In. Below the header is a navigation bar with tabs for Company Info, Newsroom, Environment, Community, and Careers. The main content area is titled "Search for Public Case Documents" and contains a search form. The form includes a dropdown menu for "Case" with the selected option "ERRA 2027 PGE - Forecase [A.25-05-007]". Other fields include "Document Type" (set to "All"), "Keyword" (with a note: "When using the 'Keyword' search, confidential documents will not be included in your search results."), "Description/Title Contains", "Party" (set to "All"), "Date(s) from" and "to" (both set to "MM/DD/YY" with a note: "(default is all dates)"), "Sort Order" (set to "File Name"), and "Records Per Page" (set to "100"). There are "Search" and "Clear" buttons at the bottom of the form. Below the form, there is a link: "If you need an ADA reasonable modification to view a document, please reach out to [ADA\\_Support@pge.com](mailto:ADA_Support@pge.com)". At the bottom of the page, there are links for "For My Home", "For My Business", "Doing Business with PG&E", "About PG&E", "Privacy", and "Accessibility", along with a copyright notice: "PG&E refers to Pacific Gas and Electric Company, a subsidiary of PG&E Corporation. © 2014 Pacific Gas and Electric Company. All rights reserved." and social media icons for Facebook, Twitter, and LinkedIn.

# PCIA & Operating Headroom

- Ava's generation rates to customers are indexed to PG&E's generation rate
- A portion of the generation cost is a charge from PG&E for the Power Charge Indifference Adjustment (PCIA)
  - The PCIA is how PG&E recovers "stranded costs or credits" for legacy generation resources



- PCIA rates are based on an annual mark-to-market
  - For Energy, Resource Adequacy (RA), and Renewable Portfolio Standard (RPS) resources, the mark-to-market is against "Market Price Benchmarks" (MPBs)
  - Forecasts for MPBs are presented by the Investor-Owned Utilities (IOUs) in May and then updated in October to establish the following year's rates
  - PCIA and rates are "trued up" from forecast to actual, and any over-collection or under-collection is recovered in rates the following year.
  - Higher MPBs --> higher rates and lower PCIA = more operating headroom for Ava
  - Lower MPBs --> lower rates and higher PCIA = less operating headroom for Ava

# PCIA Proceeding & Risk Elements

**The CPUC has an ongoing proceeding regarding the PCIA, divided into "Tracks".**

○ **Track 1**

- **CalCCA has appealed CPUC Track 1 decision; appeal is pending**
- Revised the MPB for RA retroactive through 2025
- Major driver for the much higher PCIA most Ava customers see in 2026 versus 2025

○ **Track 2**

- **Proceeding is ongoing; decision expected in time for inclusion in 2027 rates**
- The CPUC is reviewing the methodology for valuing RECs that PG&E "banked" prior to 2019 but did not actually use for compliance purposes until 2025. An interim methodology values those RECs at \$0. This increases the PCIA for most Ava customers versus what the PCIA would be if those RECs were valued at the current market price for RECs
- Outcome indeterminate; CalCCA proposal would use current market prices for REC value, and lower the PCIA for most Ava customers versus status quo; PG&E proposal would make the status quo interim methodology permanent

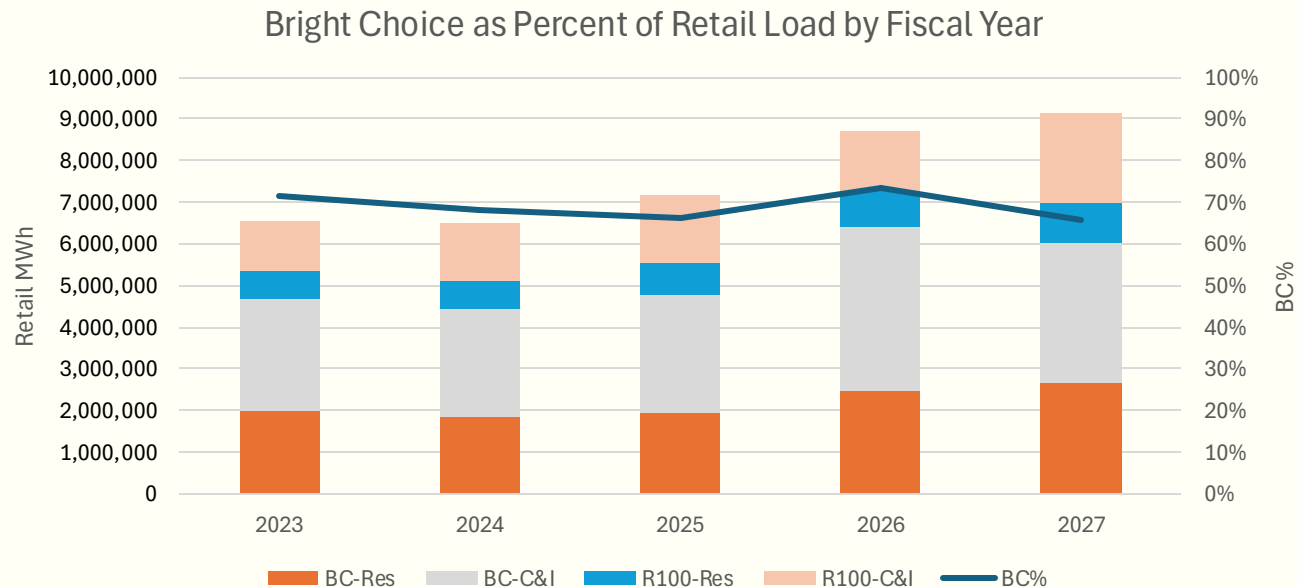
○ **Track 3**

- **Scope and timing undetermined**
  - CCAs propose to address reviewing the Track One revisions to MPBs; aligning the RA MPB with the RA Slice of Day framework; revintaging of PCIA resources; PCIA GHG-free methodology; and potentially other structural changes to the PCIA
  - IOUs propose to prioritize changes to RPS MPBs ahead of any other issues, with changes to the brown power MPB next
- Outcome indeterminate; CCA approach would likely reduce PCIA for most Ava customers if adopted while the IOU approach would likely raise the PCIA for most Ava customers if adopted



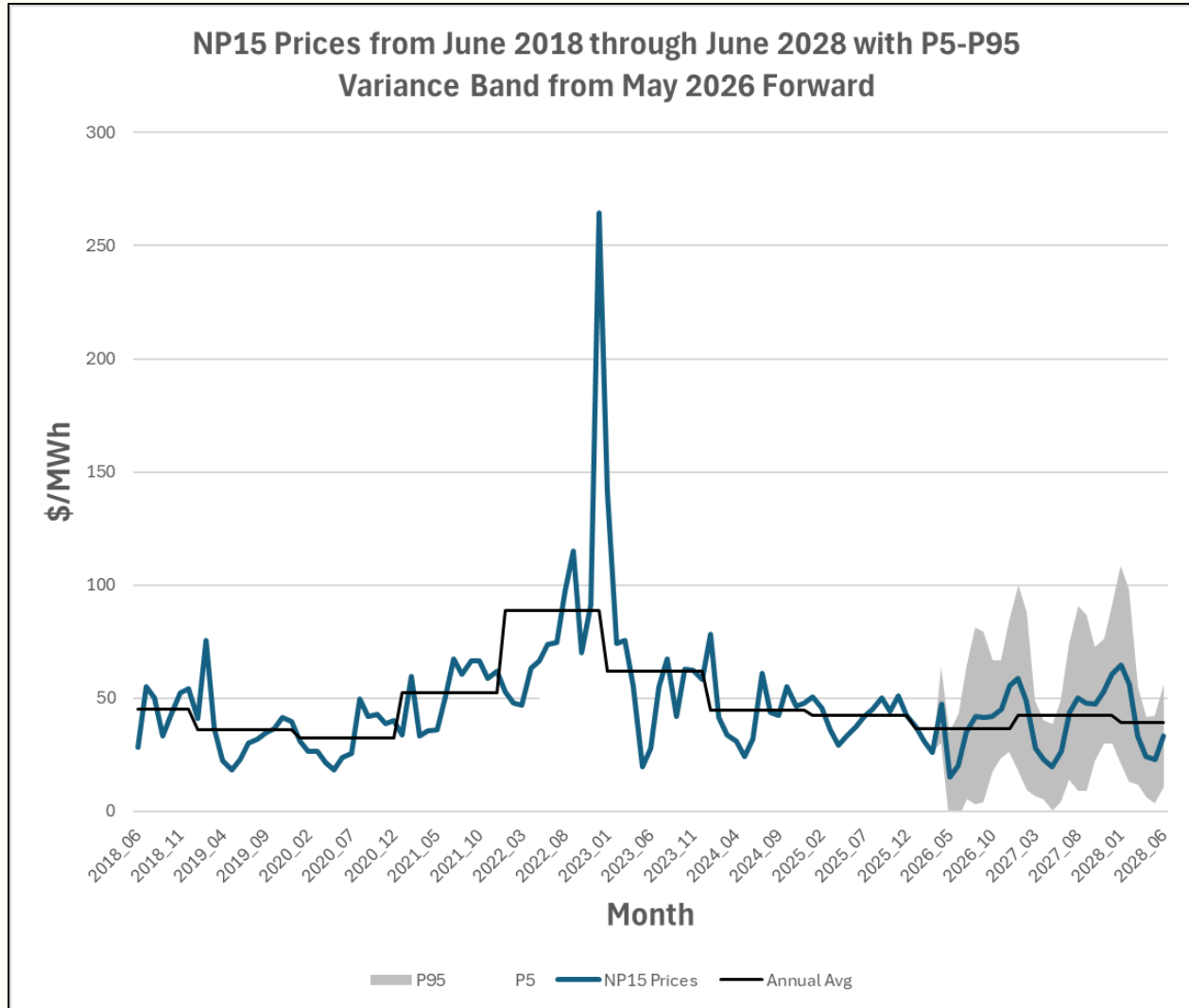
# Electricity Product Load & Rates

- Renewable 100:
  - Originally set at \$0.01/kWh above PG&E and has migrated down as Ava financials improved
  - Currently priced at \$0.0175/kWh above PG&E rates
- Bright Choice:
  - Originally set at 1.5% discount to PG&E, reduced to a 1% discount in 2021, increased to a 3% discount in 2022, increased to 5% discount to PG&E rates in 2023. Latest adjustment was to 0.5% discount to PG&E in January of 2026
- The percent load of Bright Choice customers is estimated at ~66% for FY 2027



- Growth in Bright Choice in FY 2026 is due to unincorporated SJC
- Growth in Renewable 100 in FY 2027 is due to Fremont opt up
- Annual load and load shape can vary materially year to year and between budget to actuals due to weather, individual customer usage, and expansion to new territories

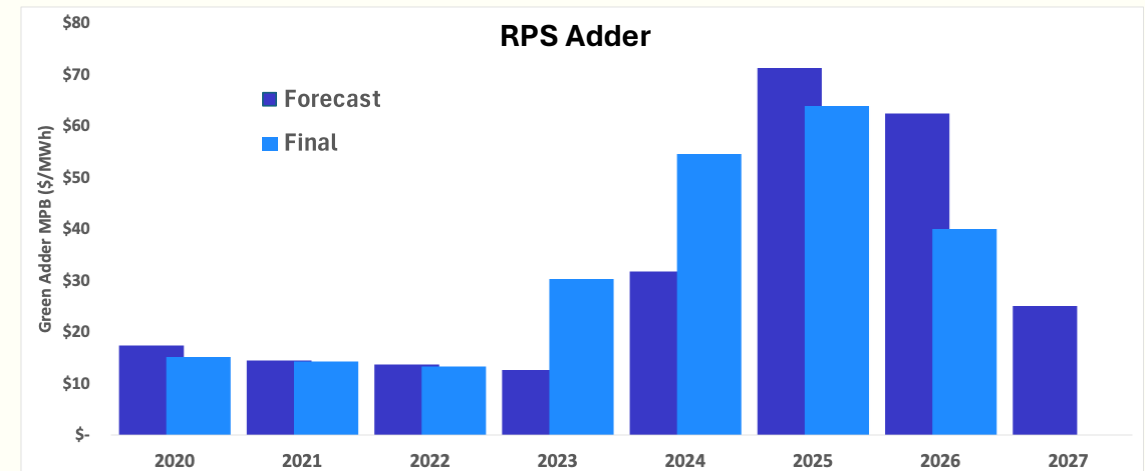
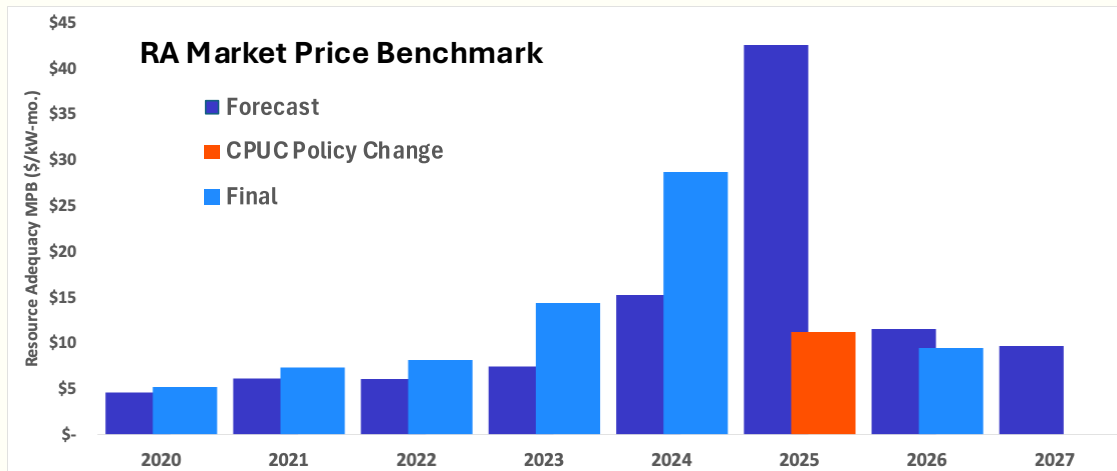
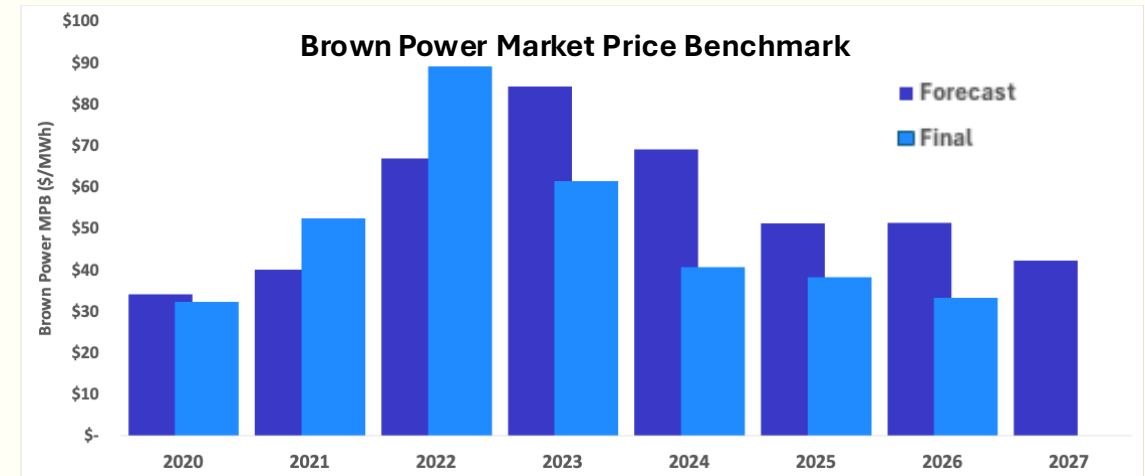
# Brown Power Energy Price Volatility



- Brown power prices are set by a number of factors impacting supply and demand, such as weather, natural gas prices, system capacity, transmission congestion, etc.
- Volatility is high due to these uncertain and changing factors year to year
- Customer rates (generation and PCIA) are set based on a forecast while also incorporating a true up of the prior year's forecasted market prices with actualized prices
- 2026 rates were set by and 2026 forecasted prices and truing up 2025 actualized prices. 2027 rates will be set by 2027 forecasted prices and truing up 2026 actualized prices.

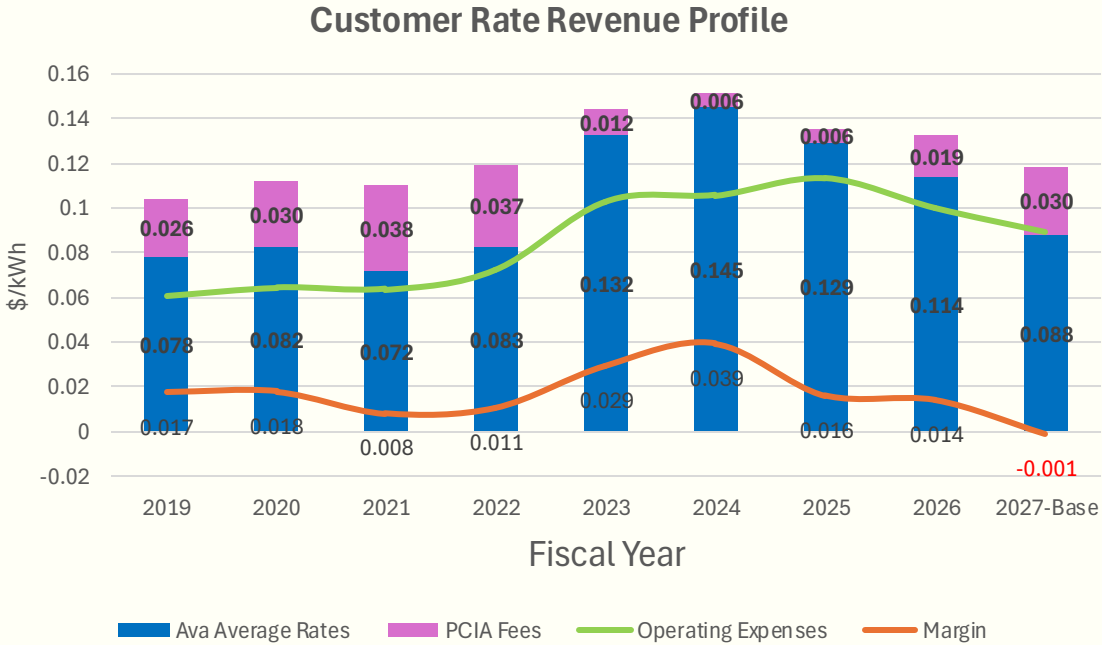
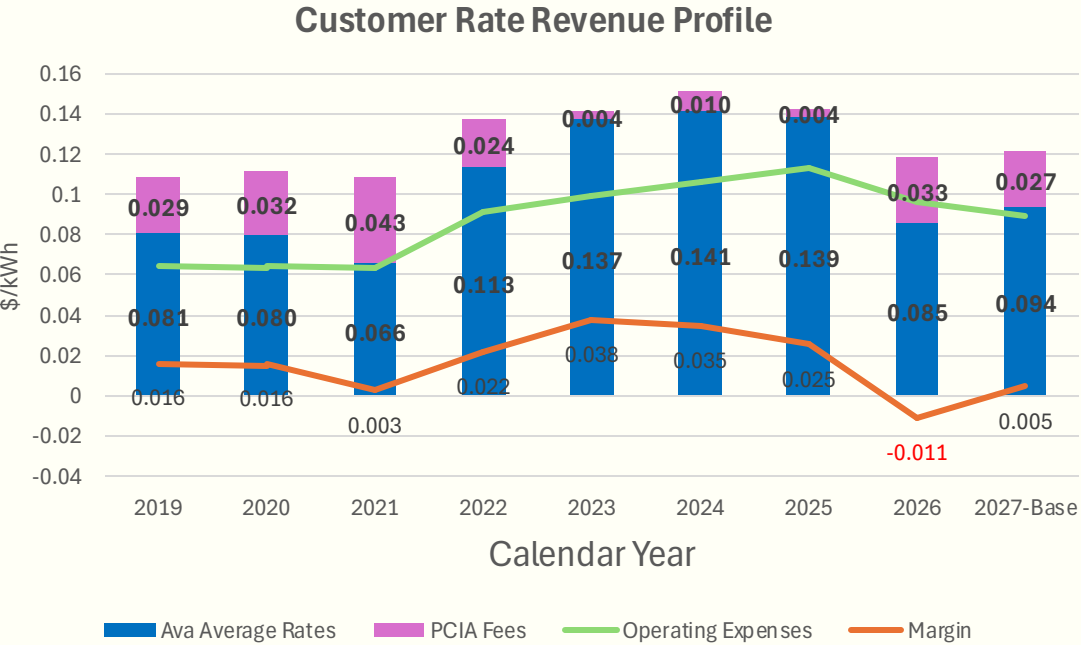
# Market Price Benchmark Trends 2020-2027

- Forecast MPBs used to develop PCIA and generation rates are calculated in Sept each year:
  - Energy: Avg forward price during Sept for delivery the following year
  - REC: Avg executed contract price in the past 15 months for delivery in following year
  - RA: Avg executed contract price in the past 3 years for delivery the following year
- Forecasted vs. Final MPBs vary significantly, reflecting year to year market volatility
- RA MPB in 2025 reflects regulatory changes, no future PCIA reform is assumed in forecasts
- "Final" numbers in 2026 reflect actuals through March and updated forecast as of April



# Historical Generation Rates & PCIA

- Rates increased and PCIA decreased from 2022 to 2025, driven by forecasted increases in energy market prices
- Since 2025 energy costs have softened in addition to substantive PCIA reform, setting PCIA higher and rates lower in 2026
- Lower prices are expected to continue through 2026 and we are forecasting a modest increase to generation rates and a lower PCIA in 2027, though rates remain stable
  - Between calendar year 2025 and 2026, customer rates dropped 20%, and between 2026 and 2027 Ava is estimating rates will increase 2.2% (inclusive of PCIA)
  - Between fiscal year 2025 and 2026, customer rates dropped 2%, and between 2026 and 2027, rates are expected to drop another 12%



# Draft Budget: Revenues

Ava Community Energy	FY 2026	FY 2026	FY 2027	FY 2027	FY 2027
	BUDGET	ACTUAL	BUDGET	Delta	%D
	FY 2026	FY 2026	FY 2027		
Wholesale Load (MWh)	8,984,000	8,368,000	9,544,000	560,000	6.2%
Retail Load (MWh)	8,439,000	7,887,000	8,966,000	527,000	6.2%
<b>Revenue &amp; Other Sources</b>					
Electricity Sales	869,170,000	890,848,000	789,012,000	(80,158,000)	-9.2%
Uncollectables	(8,692,000)	(8,912,000)	(9,862,000)	(1,170,000)	13.5%
Other Operating Revenue	0	1,620,000	0	0	0.0%
GASB 62	35,327,000	0	5,250,000	(30,077,000)	-85.1%
<b>Total Operating Revenue</b>	<b>895,805,000</b>	<b>883,556,000</b>	<b>784,400,000</b>	<b>(111,405,000)</b>	<b>-12.4%</b>

- Despite higher load, revenue from electricity sales is expected to decrease for the fiscal year with Ava's generation rates declining ~23%
- Value proposition remains unchanged at 0.5% discount to PG&E for Bright Choice and a \$0.0175 premium on Renewable 100 products
- Estimated bad debt slightly increased from 1.0% to 1.25% of billings based on rising trends and getting ahead of possible inflation increases due to oil market volatility
- Recognition of GASB 62 deferred revenue is not from the Rate Stabilization Fund but is half of the amount deferred from resolution R-2024-26, which allocated \$10,504,837 to local, incremental generation and capacity from the 2023 RFO for projects starting in 2027

# Draft Budget: Base Case Revenue Assumptions

Year	Energy		RPS		RA	
	Brown Power		RPS Adder		All RA (\$/kW-mo)	
	Forecast	Final	Forecast	Final	Forecast	Final
2026	\$ 51.13	\$ 34.09	\$ 62.45	\$ 40.00	\$ 11.53	\$ 10.00
2027	\$ 42.66	\$ 42.66	\$ 36.92	\$ 36.92	\$ 10.00	\$ 10.00

- Base Case Assumptions have MPB's for calendar year 2026 down to align with market actuals and forwards year to date
- Forward looking prices in cost of energy reflect market price assumptions
- In addition to MPB assumptions, revenue requirement inputs directly from PG&E are critical in determining generation rates
  - In May ERRA filing, PG&E's revenue requirement stayed relatively flat despite declining load in 2027, which needs further diligence

# FY 2026-2027 Scenarios & Sensitivities

Ava looked at possible alternative MPB/revenue scenarios —High-End and Low-End

- **High-end:** calendar year 2026 prices end up as current MPB forecasts from May ERRA filings, which are unchanged from the October ERRA filing
- **Low-end:** calendar year 2026 prices are one standard deviation down from current forward averages for brown power and Ava’s base case RPS and RA estimates
- There is upward pressure on rates based on PG&E's request for increase in revenue requirement in their GRC filing that is anticipated, but unlikely to be implemented in the 2026-27 fiscal year

	Base Case	Low End	High End
<b>Revenues</b>	784,400,000	728,994,000	900,593,000
<b>Cost of Energy</b>	780,192,000	761,022,000	843,483,000
<b>Overhead</b>	53,561,000	53,561,000	53,561,000
<b>Net Non-Op</b>	24,306,000	15,988,000	23,684,000
<b>Net Revenues</b>	(25,047,000)	(69,601,000)	27,233,000

	Base Case		Low End		High End	
<b>MPBs</b>	<b>2026</b>	<b>2027</b>	<b>2026</b>	<b>2027</b>	<b>2026</b>	<b>2027</b>
<b>Power</b>	34.09	42.66	23.70	33.28	40.90	47.61
<b>RPS</b>	40.00	36.92	40.00	36.92	62.45	62.45
<b>RA</b>	10.00	10.00	10.00	10.00	11.53	11.53

# Draft Budget: Overview of Operating Expenses

Ava Community Energy	FY 2026	FY 2026	FY 2027	FY 2027	FY 2027
	BUDGET	ACTUAL	BUDGET	Delta	%D
	FY 2026	FY 2026	FY 2027		
<b>Energy Operations</b>					
Cost of Energy	836,970,000	770,312,000	765,974,000	(70,996,000)	-8.5%
Cost of Energy Services	14,056,000	14,252,000	14,218,000	162,000	1.2%
<b>Total Energy Expenses</b>	<b>851,026,000</b>	<b>784,564,000</b>	<b>780,192,000</b>	<b>(70,834,000)</b>	<b>-8.3%</b>
<b>Overhead Expenses</b>					
Personnel	29,639,000	26,564,000	31,470,000	1,831,000	6.2%
Marketing & Communication	3,872,000	2,606,000	3,421,000	(451,000)	-11.6%
Legal, Policy, & Regulatory Affairs	4,243,000	3,265,000	4,308,000	65,000	1.5%
Other Professional Services	3,518,000	2,425,000	4,387,000	869,000	24.7%
General & Administrative	7,095,000	6,968,000	9,975,000	2,880,000	40.6%
<b>Total Overhead Expenses</b>	<b>48,367,000</b>	<b>41,828,000</b>	<b>53,561,000</b>	<b>5,194,000</b>	<b>10.7%</b>
<b>Total Operating Expenses</b>	<b>899,393,000</b>	<b>826,392,000</b>	<b>833,753,000</b>	<b>(65,640,000)</b>	<b>-7.3%</b>

Expenses are divided into three overall cost center categories:

- **Energy Operations** which includes all energy, energy attributes, ancillary related costs and required management services such as scheduling, data management, and customer billing
  - This category comprises 93.5% of Ava’s total operating expenses
- **Overhead Operations** which includes all personnel and staffing needs as well as work function cost centers required to manage the organization at large, and is about 6.5% of total operating expenses
- **Non-Operating Expenses** which are all capital and capital transfer related costs, including Local Development Fund contributions. This category is presented and discussed in a later slide

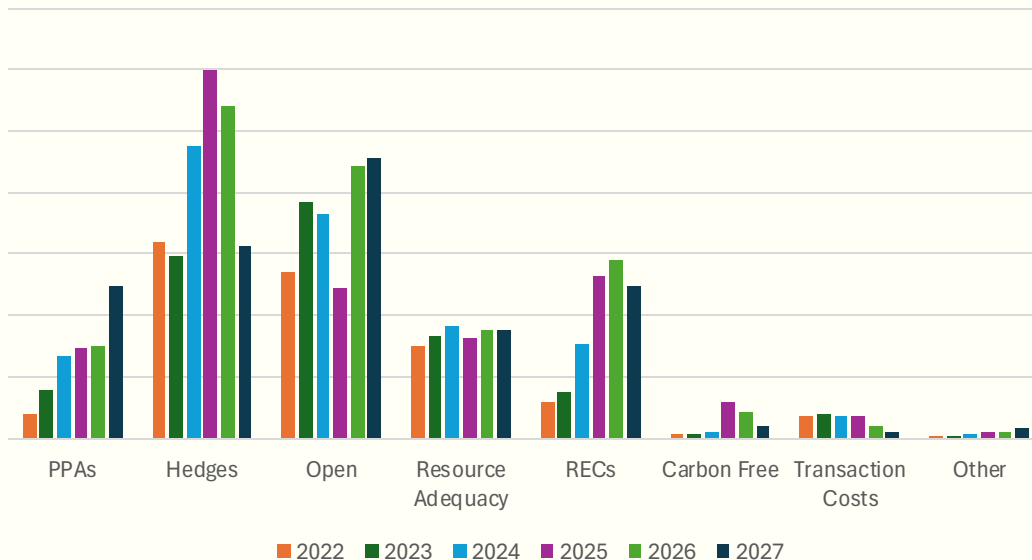
# Draft Budget: Energy Operations

Ava Community Energy	FY 2026	FY 2026	FY 2027	FY 2027	
	BUDGET	ACTUAL	BUDGET	FY 2027	FY 2027
	FY 2026	FY 2026	FY 2027	Delta	%D
<b>Energy Operations</b>					
Cost of Energy	836,970,000	770,312,000	765,974,000	(70,996,000)	-8.5%
<b>Energy Services</b>					
Data Management/CRM	10,080,000	10,238,000	9,980,000	(100,000)	-1.0%
Billing & Metering	3,208,000	3,268,000	3,446,000	238,000	7.4%
Scheduling	768,000	746,000	792,000	24,000	3.1%
Cost of Energy Services	14,056,000	14,252,000	14,218,000	162,000	1.2%
<b>Total Energy Expenses</b>	<b>851,026,000</b>	<b>784,564,000</b>	<b>780,192,000</b>	<b>(70,834,000)</b>	<b>-8.3%</b>

## Energy Costs

- Costs are generally derived from a blend of contracted and open position for all energy attributes
  - Currently, renewables, carbon free, and RA are fully procured
  - Open prices are non-stressed, mean forecasted
  - Material increase in PPAs due to reduced revenue expectations from lower market prices

Fiscal Year Cost of Energy Budget by Attribute



# Draft Budget: Renewable & Large Hydro Content

Year	Bright Choice				CA-RPS %
	Renewable %	Carbon Free %	TCR*-Emission Factor	PSDR-Emission Factor	Renewable %
2018	41%	87%	101	n/a	29%
2019	60%	85%	135	n/a	31%
2020	40%	54%	n/a	580	33%
2021	41%	55%	n/a	577	36%
2022	45%	63%	n/a	566	39%
2023	49%	66%	n/a	521	41%
2024	52%	71%	n/a	455	44%
2025	56%	76%	n/a	387	47%
2026	60%	81%	n/a	315	49%
2027	64%	85%	n/a	241	52%
2028	67%	90%	n/a	163	55%
2029	71%	95%	n/a	83	57%
2030	75%	100%	n/a	-	60%

- In April 2022, the Board approved the “Path to Zero by 2030” plan for the Bright Choice product, as shown in the table to the left
- Periodically, the Board has approved adjusting targets to fit Ava’s financial position, typically raising targets
- In December 2025, the Board approved a compliance period approach across multiple years instead of single year targets specifically

Year	Annual Targets			Actuals/Forecast			Long/Short
	Renewables	Lg. Hydro	Total	Renewables	Lg. Hydro	Total	
2024	52.0%	29.0%	81.0%	62.0%	33.7%	95.6%	14.6%
2025	56.0%	25.0%	81.0%	56.5%	37.6%	94.1%	13.1%
2026	55.6%	21.0%	76.6%	54.7%	18.0%	72.7%	-3.9%
2027	64.0%	21.0%	85.0%	58.4%	12.3%	70.8%	-14.3%
<b>Period*</b>	<b>57.3%</b>	<b>23.7%</b>	<b>80.9%</b>	<b>57.9%</b>	<b>25.4%</b>	<b>83.3%</b>	<b>2.4%</b>

This table shows where Ava currently stands with procurement relative to the compliance period, and annual, targets

\* Load Weighted

# Draft Budget: Fiscal Year Personnel Details

PERSONNEL	2026 BUDGET	2026 ACTUALS	2027 BUDGET	%Change
Salaries & Wages	23,171,000	21,233,000	23,070,000	-0.4%
Health Care/Benefits	3,242,000	2,456,000	4,884,000	50.6%
Retirement	2,745,000	2,461,000	2,983,000	8.7%
Payroll Expenses	481,000	414,000	533,000	10.8%
<b>Total</b>	<b>29,639,000</b>	<b>26,564,000</b>	<b>31,470,000</b>	<b>6.2%</b>

- FY 2026 Budget was set for 7 additional FTE (105 total) to build more depth and to continue addressing increased workflow in key areas to help scale operations further.
  - Ava is not filling 2 roles bringing the forecasted end of FY 2026 FTE to 103.
- FY 2027 Budget seeks to add 5 FTE (108 total) to provide added expertise and support in key areas and help to meet essential business needs.
  - 1) Contract Management Analyst    2) Finance Manager / Staff Accountant    3) Contract / Settlements Analyst
  - 4) Optimization Software Engineer    5) Data Analyst
- Compensation Adjustments:
  - COLA: 3%; Promotions/Wage Adjustments: 3%; AIP Compensation: 12%
  - Accounting for increased healthcare premiums and associated benefit costs (realized and expected)
- Change to benefits reflects some recategorization of expenses from Salaries & Wages to Health Care/Benefits

# Public Hearing - AB 2561: Ava FY 25-26 YTD

FY 2025 - 2026 Budgeted Headcount	
Total Active FTE Budgeted	105
New FTE Budgeted	7
New FTE Filled to date	5
Average Time to Hire	67 Days
Vacancy Rate	29%
Retention Rate	95%
Average Turnover Rate	5%

Ava has a strong retention rate of 95%, with only 5 terminations so far this year.

Hiring Decision: Ava elected not to fill 2 positions this FY, bringing the total budgeted FTE down to 103.

Challenges faced in hiring:

- Finding a great fit can take time, but it's worth it.
  - We are prudent in our hiring process, strategically planning the timing of hiring, carefully considering all aspects of the role and desired impact.
- Competition for talent is high, especially in the Bay Area

What helps us overcome challenges?

- A strategic and robust hiring approach
- Ava is mission-driven & a certified Great Place to Work!

*\*For recruitment, only new budgeted positions are included. This does not account for other roles, like backfill positions.*

*\*Reporting Period: FY 25-26; July '25 - April '26 (YTD at time of report)*

*\*Average Time to Hire: Days from role posted to start date.*

*\*FTE: Full-time employee; YTD: Year-to-date*

*This slide and data presented ensure compliance to AB 2561, which requires local public agencies to present the status of vacancies and recruitment and retention efforts at a public hearing before the governing board of the local agency at least once per fiscal year.*

# Draft Budget: Marketing & Communications

	BUDGET FY2026	ACTUALS FY2026	BUDGET FY2027	%Change
<b>MARKETING</b>				
Advertising & Promotions	1,130,000	256,000	713,000	-36.9%
Required Mailings	635,000	581,000	308,000	-51.5%
Communications	1,270,000	901,000	1,390,000	9.4%
Sponsorships	661,000	743,000	930,000	40.7%
Software & Subscriptions	176,000	126,000	80,000	-54.5%
<b>Total</b>	<b>3,872,000</b>	<b>2,607,000</b>	<b>3,421,000</b>	<b>-11.6%</b>

## FY 2027 Summary of Adjustments:

- Continued notifications to unincorporated San Joaquin County solar customers
- Customer mailings for Fremont commercial Renewable 100 transition
- Investment to a brand awareness strategy and launch phase one of a multi-year awareness initiative
- Investment in sponsorships, fellow, partners to activate more robust community engagement

# Draft Budget: Legal, Policy, & Regulatory Affairs

	BUDGET FY2026	ACTUALS FY2026	BUDGET FY2027	%Change
<b>LEGAL, POLICY, &amp; REGULATORY AFFAIRS</b>				
Legal Consultants	3,143,000	2,527,000	3,110,000	-1.0%
Policy & Legislative Consultants	740,000	539,000	750,000	1.4%
Software & Subscriptions	281,000	148,000	325,000	15.7%
Memberships & Sponsorships	79,000	52,000	123,000	55.7%
<b>Total</b>	<b>4,243,000</b>	<b>3,266,000</b>	<b>4,308,000</b>	<b>1.5%</b>

## FY 2027 Summary of Adjustments

### Legal:

- Litigation counsel: funding to cover active litigation; litigation readiness; other potential disputes
- Commercial counsel: all procurement activities other than power resources
- Software and implementation: Legal research resources; contract platform Phase 3 rollout

### Policy and Regulatory Affairs

- Federal and state lobbyists
- Consultants for compliance and CAISO matters
- Potential AI services

# Draft Budget: Professional Services

	BUDGET FY2026	ACTUALS FY2026	BUDGET FY2027	%Change
<b>PROFESSIONAL SERVICES</b>				
Operations	1,125,000	954,000	1,070,000	-4.9%
Human Resources	792,000	372,000	556,000	-29.8%
Technology/IT	860,000	606,000	910,000	5.8%
Power Resources	741,000	492,000	651,000	-12.1%
Other Services	0	0	1,200,000	0.0%
<b>Total</b>	<b>3,518,000</b>	<b>2,424,000</b>	<b>4,387,000</b>	<b>24.7%</b>

## FY 2027 Summary of Adjustments:

- **Technology Consultants:** Expanding operations requires additional engineering and CRM structure and design support
- **Other Services:** Primarily reflects temporary consultants and contractors, which was recategorized and consolidated this year

# Draft Budget: General & Administrative

	BUDGET FY2026	ACTUALS FY2026	BUDGET FY2027	%Change
<b>GENERAL OPERATIONS</b>				
Operational Expenses	950,000	2,063,000	2,270,000	138.9%
Memberships & Sponsorships	1,212,000	1,183,000	1,220,000	0.7%
Software & Subscriptions	2,880,000	2,550,000	3,927,000	36.4%
Small Equipment	310,000	60,000	270,000	-12.9%
Rent & Utilities	1,021,000	848,000	1,533,000	50.1%
Conferences & Prof. Development	381,000	53,000	311,000	-18.4%
HR & Recruiting	250,000	164,000	390,000	56.0%
Board & Director Fees	91,000	45,000	54,000	-40.7%
<b>Total</b>	<b>7,095,000</b>	<b>6,966,000</b>	<b>9,975,000</b>	<b>40.6%</b>

## FY 2027 Summary of Adjustments:

- **Operational Expenses:** Increase is primarily due to accounting change for fees with line of credit
- **Memberships Dues & Sponsorships:** Costs associated with JPAs, trade associations, and industry associations (CalCCA, CCCFA, CCPower, CFEE, Veloz, etc.)
- **Software & Subscriptions:** Increases to cover additional software needs for IT, Power Resources, and EAS data and increased cyber security needs
- **Rent & Utilities:** Increase due to initiation of primary lease agreement from a sub-lease agreement and no longer receiving TI related allowance
- **HR & Recruiting:** Some increase in recruiting costs for placing temporary consultants
- **Board & Director Fees:** These are reduced to more closely align with Board practices of requesting stipends

# Draft Budget: Non-Operating Activity

Ava Community Energy	FY 2026	FY 2026	FY 2027		
	BUDGET	ACTUAL	BUDGET	FY 2027	FY 2027
	FY 2026	FY 2026	FY 2027	Delta	%D
<b>Non-Operating Revenue</b>					
Interest Income	15,066,000	26,494,000	24,378,000	9,312,000	61.8%
Other Non-Operating Revenue	49,000	54,000	48,000	(1,000)	-2.0%
<b>Total Non-Operating Revenue</b>	<b>15,115,000</b>	<b>26,548,000</b>	<b>24,426,000</b>	<b>9,311,000</b>	<b>61.6%</b>
<b>Non-Operating Expenses</b>					
Local Development Funding	10,190,000	190,000	0	(10,190,000)	-100.0%
Borrowing Interest	1,087,000	0	0	(1,087,000)	-100.0%
Capital Expenditures	250,000	551,000	120,000	(130,000)	-52.0%
<b>Total Non-Operating Expenses</b>	<b>11,527,000</b>	<b>741,000</b>	<b>120,000</b>	<b>(11,407,000)</b>	<b>-99.0%</b>
<b>NET NON-OPERATING REVENUES</b>	<b>3,588,000</b>	<b>25,807,000</b>	<b>24,306,000</b>	<b>20,718,000</b>	<b>577.4%</b>

## Non-Operating Revenue

- **Interest Income:** Reflects “higher-for-longer” FED interest rate policy and expected balance drawdowns
  - Rates are estimated to hold at 3.5%
- **Other Non-Operating Revenue:** is expected income AT&T tower rent at the 8<sup>th</sup> Street building

## Non-Operating Expenses

- **Borrowing Interest:** reduced due to changes in line of credit accounting
- **Capital Expenditures:** costs estimated for general improvements at 1999 Harrison St offices
- **Local Development:** no planned incremental contributions in light of the current fund balance and future planning work that is underway

# Draft Budget: Local Development Fund Balance\*

	Program Area	Balance	Earmarked
	Local Development	\$2,800,000	\$2,600,000
BE+EE	Building Electrification	\$14,600,000	\$8,500,000
	Building Efficiency Accelerator	\$1,300,000	\$1,000,000
TE	Vehicle Electrification	\$8,100,000	\$4,500,000
	Ava Charge	\$15,900,000	\$15,900,000
	Bike Electric	\$2,200,000	\$2,200,000
	SmartHome Charging	\$5,700,000	\$1,700,000
Resilience	Critical Municipal Facilities (CMF)	\$5,800,000	\$5,800,000
	SmartHome Battery	\$10,900,000	\$10,900,000
	Resiliency Hubs	\$5,600,000	\$5,600,000
BE+TE	Virtual Power Plant DERMS Platform	\$1,900,000	\$1,900,000
Grants	Community Investment Grants	\$8,800,000	\$8,800,000
	<b>Total</b>	<b>\$83,600,000</b>	<b>\$69,400,000</b>

[Local Development Fund Reconciliation Board Item from March 2025](#)

\*Fund balance as of 1/31/26

# Local Development – FY27 anticipated spend

Program Area	FY '27 Spend	Committed	FY'27 Activities
Program Roadmap	\$500,000	\$500,000	Local Development Programs Roadmap
Ava Charge	\$2,640,000	\$6,750,000	Development, Operations and Marketing for 5 Sites
Critical Municipal Facilities	\$2,000,000	N/A - 25 yr PPA	Complete Projects, Establish operating reserves, bill customers
Grants	\$600,000	\$1,900,000	Issue new solicitation, select at least three grantees and Payments for contracted grants
SmartHome Battery incentives	\$1,250,000	\$10,900,000	Upfront and ongoing payments for SHB
Resilience Hub TA/Incentives	\$1,500,000	\$5,600,000	Upfront incentives and Technical Assistance costs
Building Efficiency Accelerator	\$1,000,000	\$1,000,000	Incentives for Commercial Heat Pump Water Heaters
Ava Bike Electric incentives	\$2,200,000	\$2,200,000	Bike Electric will add \$4M from ACTC
Ava SmartHome Charging incentives	\$300,000	\$600,000	Enrollment incentives and VPP dispatch payment for SmartHome Charging program
<b>Total</b>	<b>\$11,990,000</b>	<b>\$29,450,000</b>	

# Draft Budget: Deferred Revenues & Reserve Funds

Contribution Year	Contribution	Withdraws	Balance	Operating Expenses*	OpEx Year	PctCoverage
2018-2019	40,513,687	-	40,513,687	410,686,000	FY 2019-2020	9.9%
2019-2020	49,704,640	-	90,218,327	383,045,000	FY 2020-2021	23.6%
2020-2021	-	-	90,218,327	471,897,000	FY 2021-2022	19.1%
2021-2022	65,655,073	-	155,873,400	562,667,000	FY 2022-2023	27.7%
2022-2023	75,000,000	-	230,873,400	732,885,000	FY 2023-2024	31.5%
2023-2024	100,000,000	-	330,873,400	814,123,000	FY 2024-2025	40.6%
2024-2025	-	-	330,873,400	899,393,000	FY 2025-2026	36.8%
<b>2025-2026**</b>	-	-	<b>330,873,400</b>	<b>833,753,000</b>	<b>FY 2026-2027</b>	<b>39.7%</b>

\*Operating Expenses are fiscal year ahead for coverage purposes: 2025-26 contribution year aligns with 2026-2027 OpEx

\*\*Expected contribution with current policy as of 5/6/2026

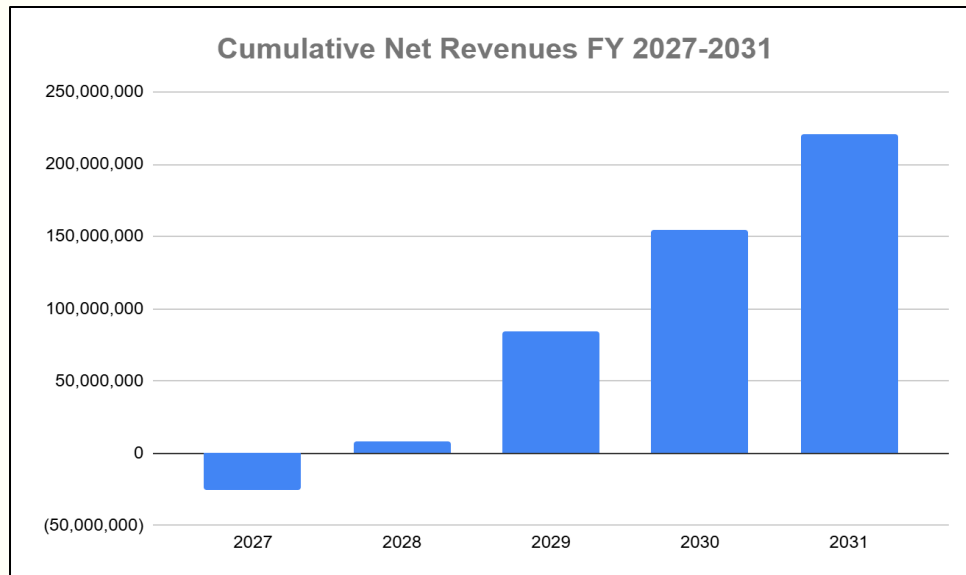
Note: If \$0 are contributed from 2025-2026 surplus, the balance of \$330.9MM is 39.7% of FY 2026-27 OpEx

- Current reserve fund balance covers 40.1% of projected operating expenses for FY 2027
- Current FY surplus estimate of \$83MM not included in balances
- Staff will bring recommendations for allocation of the surplus to the Board after completion of the annual audit in November
- Budget includes a release of \$5.2MM, equal to 50% of the deferred revenues related to Clean Energy Investments

Deferred Revenue Usage	Balance	Guidance
		R-2025-23 authorizes recognition of ~\$35MM to balance FY25-26 budget
		R-2025-41 authorizes conversions from previous budget deferrals
Rate Stabilization Fund	162,546,828	R-2025-42 & R-2025-51 authorizes RSF funding allocations
		R-2023-37 authorizes deferral for specified use.
Clean Energy Investments	10,504,837	R-2024-26 authorizes recognition in 2027

# 5-Year Forecast

	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2027	2028	2029	2030	2031
<b>Revenue &amp; Other Sources</b>					
Total Operating Revenue	784,401,000	886,686,000	917,928,000	962,173,000	1,041,940,000
<b>Energy Operations</b>					
Cost of Energy	765,974,000	806,810,000	795,866,000	847,750,000	932,319,000
Cost of Energy Services	14,218,000	15,450,000	15,529,000	15,614,000	15,704,000
<b>Total Energy Operations</b>	<b>780,192,000</b>	<b>822,260,000</b>	<b>811,395,000</b>	<b>863,364,000</b>	<b>948,023,000</b>
Total Overhead Expenses	53,561,000	55,368,000	57,180,000	59,100,000	61,116,000
Total Non-Operating Revenue	24,426,000	24,609,000	26,636,000	30,216,000	33,464,000
Total Non-Operating Expenses	120,000	120,000	120,000	120,000	120,000
<b>Total Net Revenues</b>	<b>(25,046,000)</b>	<b>33,547,000</b>	<b>75,869,000</b>	<b>69,805,000</b>	<b>66,145,000</b>
Wholesale	9,544,045	9,860,339	9,896,359	10,034,819	10,315,822
Retail	8,966,465	9,280,337	9,334,736	9,471,537	9,749,156



- The reliability of any 5-year revenue forecast is limited due to poor visibility into key PG&E inputs, such as revenue requirements and load
- This forecast shows a 5-year forecast with no meaningful changes to PG&E revenue requirements, regulatory reform, and market prices.
  - **Actuals will vary based on potential known and unknown changes**
- Forecast Assumptions:
  - No material changes to rate setting and PCIA regulatory methodologies
  - No change to current value proposition
  - Markets perform at non-stressed, mean expected prices
  - Cost of energy services increases at historical account growth rate
  - Overhead increases at rate of inflation
  - Interest rates persist at 3.5%

# Draft Budget: Next Steps & Expected Updates

- Staff to incorporate additional diligence and updates based on the recent May ERRA filing
- Additional review by Ex Comm (6/3)
- Final delivery to Board (6/17) for approval
- Further review with the board mid-year to account for 2026 actuals and final 2027 rate setting
  - PG&E's October ERRA filing will provide a meaningful update
- To the extent the budget forecast materially changes following the October ERRA filing and AET, staff will consider mid-year budget adjustments as needed

Note: These budget scenarios are indicative and will change based on energy market conditions, developments in CPUC proceedings, and updates to PG&E ERRA and GRC filings

Staff is seeking feedback on any matters in preparation for June board approval

# Appendix A: FY 2026-2027 Draft Budget Expanded View

Ava Community Energy	FY 2026	FY 2027	FY 2027	FY 2027
	BUDGET	BUDGET	Delta	%D
	FY 2026	FY 2027		
Wholesale Load (MWh)	8,984,000	9,544,000	560,000	6.2%
Retail Load (MWh)	8,439,000	8,966,000	527,000	6.2%
<b>Revenue &amp; Other Sources</b>				
Electricity Sales	869,170,000	789,012,000	(80,158,000)	-9.2%
Uncollectables	(8,692,000)	(9,862,000)	(1,170,000)	13.5%
GASB 62	35,327,000	5,250,000	(30,077,000)	-85.1%
<b>Total Operating Revenue</b>	<b>895,805,000</b>	<b>784,400,000</b>	<b>(111,405,000)</b>	<b>-12.4%</b>
<b>Energy Operations</b>				
Cost of Energy	836,970,000	765,974,000	(70,996,000)	-8.5%
Cost of Energy Services	14,056,000	14,218,000	162,000	1.2%
<b>Total Energy Expenses</b>	<b>851,026,000</b>	<b>780,192,000</b>	<b>(70,834,000)</b>	<b>-8.3%</b>
<b>Overhead Expenses</b>				
Personnel	29,639,000	31,470,000	1,831,000	6.2%
Marketing & Communication	3,872,000	3,421,000	(451,000)	-11.6%
Legal, Policy, & Regulatory Affairs	4,243,000	4,308,000	65,000	1.5%
Other Professional Services	3,518,000	4,387,000	869,000	24.7%
General & Administrative	7,095,000	9,975,000	2,880,000	40.6%
<b>Total Overhead Expenses</b>	<b>48,367,000</b>	<b>53,561,000</b>	<b>5,194,000</b>	<b>10.7%</b>
<b>Total Operating Expenses</b>	<b>899,393,000</b>	<b>833,753,000</b>	<b>(65,640,000)</b>	<b>-7.3%</b>
<b>NET OPERATING REVENUES</b>	<b>(3,588,000)</b>	<b>(49,353,000)</b>	<b>(45,765,000)</b>	<b>1275.5%</b>
<b>Non-Operating Revenue</b>				
Interest Income	15,066,000	24,378,000	9,312,000	61.8%
Other Non-Operating Revenue	49,000	48,000	(1,000)	-2.0%
<b>Total Non-Operating Revenue</b>	<b>15,115,000</b>	<b>24,426,000</b>	<b>9,311,000</b>	<b>61.6%</b>
<b>Non-Operating Expenses</b>				
Local Development Funding	10,190,000	0	(10,190,000)	-100.0%
Borrowing Interest	1,087,000	0	(1,087,000)	-100.0%
Capital Expenditures	250,000	120,000	(130,000)	-52.0%
<b>Total Non-Operating Expenses</b>	<b>11,527,000</b>	<b>120,000</b>	<b>(11,407,000)</b>	<b>-99.0%</b>
<b>NET NON-OPERATING REVENUES</b>	<b>3,588,000</b>	<b>24,306,000</b>	<b>20,718,000</b>	<b>577.4%</b>
<b>TOTAL NET REVENUES</b>	<b>0</b>	<b>(25,047,000)</b>	<b>(25,047,000)</b>	<b>0.0%</b>